

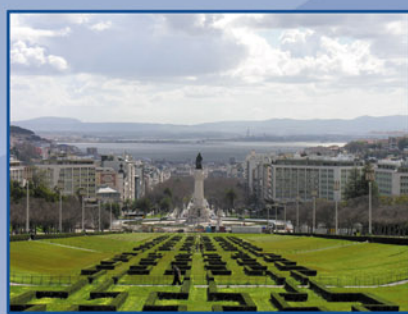


# EUA Convention

LISBON 29-31 March 2007

## 4th EUA Convention of European Higher Education Institutions

Europe's universities beyond 2010  
Diversity with a common purpose



# Programme



Supported by:



# EUA Convention of European Higher Education Institutions

Lisbon, 29-31 March 2007

Europe's universities beyond 2010  
Diversity with a common purpose

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Map of the centre of Lisbon

University of Lisbon - Map of the Campus

## TUESDAY 27 MARCH 2007

**14.00 - 18.00**

**EUA Board Meeting**  
(Rectorate Meeting Room)  
Reitoria da Universidade Técnica de Lisboa

## WEDNESDAY 28 MARCH 2007

**07.30 - 08.45**

**Credentials Committee**  
Radisson Hotel

**09.00 - 10.00**

**Convention Key Players' Welcome Coffee and Registration**  
(Faculty of Science, Foyer of C6 building)  
Universidade de Lisboa

**10.00 - 12.00**

**Convention Key Players' Preparatory Meeting**  
(Faculty of Science, C6 building, room 6.2.51)  
Universidade de Lisboa

**12.00 - 13.30**

**Convention Key Players' Lunch**  
(Canteen) Universidade de Lisboa

**10.00 - 13.00**

**Secretaries General Meeting**  
(Library Coelho, 6th floor.)  
Universidade Católica Portuguesa

**13.00 - 14.30**

**Secretaries General Lunch**  
(Oriental room, 6th floor)  
Universidade Católica Portuguesa

**14.30 - 15.00**

**EUA Council Meeting Welcome Coffee**  
(Faculty of Law, Foyer of the Student Study Room)  
Universidade de Lisboa

**15.00 - 18.00**

**EUA Council Meeting**  
(Faculty of Law, Student Study Room)  
Universidade de Lisboa

**18.00 - 21.00**

**Registrations**  
(Foyer of the Aula Magna, Rectorate)  
Universidade de Lisboa

**19.00 - 21.00**

**Welcome Reception**  
(Foyer of the Aula Magna, Rectorate)  
Universidade de Lisboa

**21.00 - 22.00**

**Choral and Instrumental Concert**  
(Aula Magna, Rectorate)  
Universidade de Lisboa

## THURSDAY 29 MARCH 2007

**08.00**

**Registrations**  
(Foyer of the Aula Magna, Rectorate)  
Universidade de Lisboa

**08.30 - 09.30**

**Welcome coffee**  
(Faculty of Science, Foyer of C3 building)  
Universidade de Lisboa

**09.30 - 12.00**

**General Assembly**  
(Faculty of Science, C3 building, Amphitheatre)  
Universidade de Lisboa

**12.00 - 13.30**

**Lunch**  
(Canteen) Universidade de Lisboa

## CONVENTION

**13.30 - 14.30**

**Opening Ceremony**  
(Aula Magna, Rectorate)  
Universidade de Lisboa

**14.30 - 16.00**

**Plenary Session I**  
(Aula Magna, Rectorate)  
Universidade de Lisboa

**16.00 - 16.30**

**Coffee Break**  
(Foyer of the Aula Magna, Rectorate)  
Universidade de Lisboa

**16.30 - 18.00**

**Plenary Session II**  
(Aula Magna, Rectorate)  
Universidade de Lisboa

**20.00 - 22.30**

**Reception at Tapada da Ajuda**

# Programme at a Glance

## FRIDAY 30 MARCH 2007

**09.30 - 11.00**

**Plenary Session III**

(Faculty of Science, C3 building, Amphitheatre)  
Universidade de Lisboa

**11.00 - 11.30**

**Coffee Break**

(Faculty of Science, Foyer of C3 building)  
Universidade de Lisboa

**11.30 - 13.00**

**Working Group Session I**

(Faculty of Science and Faculty of Psychology  
and Education)  
Universidade de Lisboa

**13.00 - 14.30**

**Lunch**

(Canteen) Universidade de Lisboa

**13.30 - 14.30**

**Question and Answer Session on the EUA  
Statutes Review Process**

(Faculty of Science, C3 Amphitheatre)  
Universidade de Lisboa

**13.30 - 14.30**

**Session on EUA Institutional Development  
Activities**

(Faculty of Science, C3 building, room 3.1.11)  
Universidade de Lisboa

**14.30 - 16.00**

**Plenary Session IV**

(Faculty of Science, C3 building, Amphitheatre)  
Universidade de Lisboa

**16.00 - 16.30**

**Coffee Break**

(Faculty of Science, Foyer of C3 building)  
Universidade de Lisboa

**16.30 - 18.00**

**Working Group Session II**

(Faculty of Science and Faculty of Psychology  
and Education)  
Universidade de Lisboa

**20.00 - 22.30**

**Gala Dinner at Estufa Fria**

## SATURDAY 31 MARCH 2007

**9.00 - 10.30**

**Plenary Session V: Conclusions and  
Recommendations**

(Aula Magna, Rectorate)  
Universidade de Lisboa

**10.30 - 11.00**

**Coffee Break**

(Foyer of Aula Magna)  
Universidade de Lisboa

**11.00 - 12.30**

**EUA Convention 2007: Preliminary Conclusions**

(Aula Magna, Rectorate)  
Universidade de Lisboa

**12.30 - 13.30**

**Closing Ceremony**

(Aula Magna, Rectorate)  
Universidade de Lisboa

**13.30 - 14.30**

**Lunch**

(Canteen) Universidade de Lisboa



## Hosts

Conselho de Reitores das Universidades  
Portuguesas (CRUP) - Portuguese Rectors'  
Conference  
Universidade de Lisboa (UL)  
Universidade Católica Portuguesa (UCP)  
Universidade Nova de Lisboa (NOVA)  
Universidade Técnica de Lisboa (UTL)  
Universidade Aberta (UA)

## EUA Coordination

Lesley Wilson, EUA Secretary General  
Réka Sipos, EUA Events Manager  
Emilie de Rochelée, EUA Events Organiser

## Local Organisation

Tomás Patrocínio, Convention co-ordination  
Madalena de Almeida, Convention secretariat

## The Registration/Help Desk for Convention delegates will be open as follows:

**WEDNESDAY 28 MARCH | 18.00 - 21.00**  
Universidade de Lisboa, Rectorate

**THURSDAY 29 MARCH | 08.00 - 18.15**  
Universidade de Lisboa, Rectorate

**FRIDAY 30 MARCH | 08.30 - 18.15**  
Universidade de Lisboa,  
Faculty of Science, building C3

**SATURDAY 31 MARCH | 08.30 - 13.30**  
Universidade de Lisboa, Rectorate

## Contact details of the Registration Desk in the Universidade de Lisboa:

Phone: + 351 217 963 759  
Mobile: +351 961 560 850  
Fax: + 351 217 933 624  
Email: tpatrocinio@reitoria.ul.pt

Building on the Glasgow Convention and Declaration (2005) in which EUA highlighted the importance of strong, autonomous and accountable universities if the ambitious policy goals set for Europe are to be met, the Convention in Lisbon will be the opportunity for European university leaders and partners to take stock of progress made since then and articulate their own vision for the future beyond 2010.

The Convention will result in a Declaration targeted at EUA members, governments and other stakeholders, to be presented to the next Bologna Ministerial meeting in London and widely disseminated to policy makers at national and European level. It will form the basis of EUA's agenda for the coming years but more importantly as the title suggests, set out how European universities view their development post 2010.

Discussions will be based on the findings of the latest TRENDS V report analyzing the state of implementation of the Bologna reforms in universities across Europe and will also take account of the outcomes of EUA's most recent conferences that focused on: building research strategies (Uppsala, October 2005), diversifying institutional funding streams (Hamburg, March 2006) and promoting regional innovation (Brno, October 2006).

Participants will have the opportunity to raise questions about the nature of higher education reform, how to reach the goals of improving the quality and attractiveness of European higher education in the face of multiple internal and external pressures.

Universities will also be asked to articulate their views on different European policies for enhancing research and innovation, and to consider in particular the impact of the launch of the European Research Council and European Commission's proposal to establish a European Institute of Technology. These European discussions will be situated firmly in the context of developments taking place in other continents and the global challenges facing higher education institutions everywhere.

Some of the overall questions to be addressed will be:

- How to respond to global competition, an increasing emphasis on excellence and concentration of resources while maintaining commitment to lifelong learning, access and social cohesion?
- How to respond to rapidly changing labour markets and meet the challenges of employability at all levels of higher education?
- How to work towards more sustainable institutional funding by exploring more diversified funding streams, in particular through combined public/private funding and the development of full economic cost models?
- How to adapt governing structures, improve leadership and management competence so as to increase efficiency, but also creativity and innovative capacity?

The TRENDS V report, the Reader, speeches and presentations made at the Convention are available on the EUA Convention website: [www.EUAconvention.org](http://www.EUAconvention.org)

## Message from the Host Universities

The Rectors of the Technical University of Lisbon (UTL), the New University of Lisbon (Nova), the Catholic University of Portugal (UCP), the Open University (UA) and I, the Rector of the University of Lisbon (UL), welcome you all to the 4th EUA Convention of European Higher Education Institutions. This Convention, which is supported by the Portuguese Rectors Conference (CRUP), will be held in Lisbon, Portugal, from the 29th till the 31st of March 2007.

Europe's universities beyond 2010 - diversity with a common purpose is the chosen theme for this EUA Convention 2007. We are expecting about 600 participants, including European and worldwide university leaders, partners and stakeholders. Debate will focus on how universities are supposed to respond to the growing social demands in a context of rapid globalisation and Bologna implementation, in connection with the Lisbon Strategy.

This Convention is expected to be an important forum for debating several issues around one central theme: how do European universities view their role after 2010, within the framework of building the European knowledge society? Strategically, the Convention's broad agenda aims at producing a declaration to be presented to the Bologna EU ministerial meeting in London, May 2007, and to be widely disseminated among policy makers at national and European levels.

Lisbon is an open city, full of history, balancing tradition and innovation, with a deep understanding of diversity. It is, therefore, a suitable and attractive cultural venue for this Convention, joining together four main Portuguese universities in its organisation. We will do our best to make both delegates and their companions feel supported and at ease.

Thank you for joining this event, coming here to work around some of the issues that will promote a stronger European universities' network and a stronger European knowledge area.

We look forward to meeting you at the EUA Convention 2007.

António Sampaio da Nóvoa  
The Rector of the University of Lisbon

# The city of Lisbon

As the centre of one of the most attractive and competitive European regions, Lisbon is a rich melting pot of cultures, serving as a stopping point for a great number of routes, hosting a significant immigration community and offering interesting economic possibilities and quality activities in the domains of education, science and culture.

Enjoying mild winters and cool summers freshened by soft Atlantic breezes, and offering some of Europe's finest hotels for both business and leisure, Lisbon is an ideal place to visit. The city itself, situated on seven hills, combines historical and modern features. Its pavements, covered with hewn cobblestones forming a myriad designs, are unique in Europe. Many buildings are covered by characteristic tiles called "azulejos" (tiles), an Arab inheritance. Lisbon has more than 35 museums, modern convention centres, theatres, opera theatres, concert halls and unique and impressive monuments, such as the medieval Castle S. Jorge, at the top of Lisbon's highest hill, built by the Visigoths and expanded by the Moors, the impressive medieval Cathedral Sé, the Tower of Belém, the Monastery of the Jerónimos, Lisbon's biggest and most admirable religious monument, the square Terreiro do Paço and the quarter of Baixa.

A modern and attractive area of the city is the Parque das Nações, only five minutes from Lisbon International Airport. Parque das Nações builds on the heritage of EXPO'98 - the last world exposition of the twentieth century. Parque das Nações offers some of the most daring examples of contemporary architecture, Europe's largest Oceanarium, delightful

thematic gardens, exhibition centres, theatres and event halls. All located along a breathtaking 5 km stretch of the Tagus riverfront, in the heart of Lisbon, with easy access and parking, and benefiting from a wide array of shops, restaurants and bars. An invented city turned into reality.

As for modern and contemporary art, the Centro Cultural de Belém (Cultural Centre) and the Centro de Arte Moderna José de Azeredo Perdigão (Modern Art Centre) are the most important museums to be visited.

The Museo Nacional do Azulejo (National Tile Museum) offers a wide range of very different activities, and you can visit the permanent exhibition of predominantly Portuguese tiles from the 15th to the 21st century, perfectly integrated into the striking former Convent of Madre de Deus, or the temporary exhibition rooms, the restaurant and the shop.

The Museu Nacional dos Coches (National Coach Museum) is one of the most visited museums in Portugal and certainly of Lisbon, which houses and exhibits, under an exquisite ambiance of the old Royal Riding Arena of Belém Palace, an exceptional collection of ceremonial vehicles from the Royal family dating from 17th Century to late 19th Century.

Considered the most remarkable collection in the world of this kind, it allows the visitor to follow both the technical evolution of animal-pulled transport and the changes of taste expressed in the decorative arts and vehicle ornaments.



# The universities of Lisbon



## UNIVERSIDADE DE LISBOA

With an outstanding scientific and cultural tradition, the Universidade de Lisboa, whose origin dates back to the establishment of the Portuguese University by King D. Dinis in 1288 and re-founded in 1911, is a state institution, a centre intended to produce, transmit and diffuse knowledge, culture and science at the highest level. The Universidade de Lisboa has, currently, an estimated number of 20,000 students and a teaching staff of 1 825 highly qualified professors, many of whom are eminent cultural and scientific Portuguese personalities.

Research is carried out in laboratories, institutes and research centres sponsored by the public and private sectors as well as through exchange programmes with other universities and other national and international institutions. In what concerns research projects, quality services promoting schema, construction of infrastructures, overall modernisation and improvement projects in general, the Universidade de Lisboa is represented and participates in European Union, bilateral and international programmes and in inter-institutional European projects and programmes.

At the international level, the Universidade de Lisboa favours the relation with the community through co-operation initiatives, namely in the fields of consulting, applied research, specialised services, technological transfer, assessment of projects and training, as well as in cultural activities. It also participates in and is a member of innumerable prestigious world organisations and networks which cover the interests, concerns and goals it pursues.



The Catholic University of Portugal is the only catholic university in the country. Its seat is in Lisbon with a second campus near Sintra, but it also has campuses in Northern and in Central Portugal, i.e. in Braga, in Porto and in Viseu. Its 19 Faculties and Institutes offer courses at undergraduate and graduate level, as well as diploma courses. They cover a wide range of scientific fields: Theology, Philosophy, Law,

Languages, Fine Arts, Economics, Business Administration and Management, Engineering, Biotechnology, Social Sciences, Religious Studies, Architecture, Education, Health Sciences and Nursing. Its population amounts to ca. 11,200 students and a teaching staff of 1,000 professors and lecturers.

The University was established in 1967 under Concordat law. The Portuguese State recognises it as on a par with the State-run universities.

Research activities are conducted both within the Faculties and in specialised research centres or laboratories. UCP edits scientific journals and has a publishing house - UCEditora.

The international dimension has been present at the University from the beginning. UCP is a member of international associations of universities and participates in several European programmes. It also has strong ties to Macau and to some of the African Portuguese-speaking countries (Angola, Mozambique and Cape Verde).



## UNIVERSIDADE NOVA DE LISBOA

Universidade Nova de Lisboa (NOVA) was founded in 1973 and presently integrates five Faculties, three Institutes and a School that offer a wide range of undergraduate and graduate degree programs in all areas of knowledge.

The most recently founded public institution for higher education and scientific research within the Lisbon metropolitan area, NOVA gives pride of place to interdisciplinary research and institutional cooperation. Through its four main strategic pillars - Excellence, Innovation, Entrepreneurship and Internationalization - the Institution aims at:

Improving higher education in Portugal, especially through the Bologna Process;

Contributing to the development of academic and scientific knowledge;

Playing an active role in Portugal's progress by improving human resources;

Cooperating with Portuguese speaking countries in Africa, Brazil and Timor.



At present, approximately 18 000 people study and work at Universidade Nova de Lisboa, including 14 000 students and 1420 academic staff. The University also integrates 49 Research Centres, develops cooperative projects with numerous institutions, companies and universities on the national and international levels, and participates in research networks and exchange programs including those that fall within the scope of the Socrates/Erasmus Program.

At NOVA, both professors and students come from different cultures and nationalities, constituting a cosmopolitan and innovative university environment open to the future.



The Universidade Técnica de Lisboa (Technical University of Lisbon), UTL, was founded in 1930 with the congregation of four well-established Schools: the Faculdade de Medicina Veterinária (Faculty of Veterinary Medicine), the Instituto Superior de Agronomia (School of Agronomy), the Instituto Superior de Economia e Gestão (School of Economics and Management) and the Instituto Superior Técnico (School of Engineering). Later, three other Schools were integrated: the Instituto Superior de Ciências Sociais e Políticas (School of Social and Political Sciences), the Faculdade de Motricidade Humana (Faculty of Human Kinetics) and the Faculdade de Arquitectura (Faculty of Architecture).

Presently UTL is one of the largest Portuguese Universities with around 1 900 faculty members, 900 non teaching staff, 19 000 students enrolled in Undergraduate courses, and 3000 graduate students involved in Postgraduate programs.

At the moment, UTL is implementing the Bologna Process, which will be totally accomplished at the beginning of 2007. Three of its Seven Schools have already adopted the First and the Second Cycles: Instituto Superior de Agronomia, Instituto Superior de Economia e Gestão, e Instituto Superior Técnico.

In a rich and varied research environment, all university activities are aimed for the promotion, development and transmission of scientific, technical and artistic knowledge in a wide range of study areas, including natural and exact sciences, engineering,

social and economical sciences and artistic studies. UTL offers a stimulating learning environment to outstanding undergraduate and graduate students, providing the students with sound education and professional skills adequate to today's society needs in a world of internationalisation and global competition.



The Universidade Aberta, headquartered in Lisbon, Portugal, is a public distance teaching university was founded in 1988 and has study centres all over Portugal. At present it has about ten thousand students from all over the world enrolled in undergraduate distance education programmes. There are also several hundred students enrolled in post-graduate studies, albeit mostly in face-to-face courses. Universidade Aberta is one of the largest suppliers of university didactic materials in Portuguese. The printed materials, which constitute the core of the University's courses, are usually complemented by one or more of the following learning facilities: videocassettes, audiocassettes, CD-ROMs, Internet, TV and radio broadcasts. Face-to-face and mixed modes (including video-conferencing) have been used for postgraduate programmes as well as those in lifelong learning.

Together with its main activities, in teaching and scientific research Universidade Aberta is engaged in the promotion of the Portuguese language and culture, in Portugal and abroad, especially in Portuguese-speaking countries.

At the international level, Universidade Aberta has also been playing an important role on the development of distance learning programmes and projects in Europe, Africa, South America and Asia. Special attention is paid to the cooperation with Portuguese-speaking countries in Africa (Angola, Moçambique, Guiné-Bissau, Cabo Verde and São Tomé e Príncipe) in América (Brasil), Asia (East Timor) as well as with the Special Administrative Region of Macau, in China.

## PRE-CONVENTION MEETINGS

### TUESDAY 27 MARCH 2007

**Reitoria da Universidade Técnica de Lisboa**  
**Alameda de Santo António dos Capuchos, 1**  
**1169-047 Lisboa**

**14.00 - 18.00**  
**EUA Board Meeting**  
(Rectorate Meeting Room)

### WEDNESDAY 28 MARCH 2007

**Radisson Hotel**  
**Av. Marechal Craveiro Lopes 390**  
**1749-009 Lisbon**

**07.30 - 08.45**  
**Credentials Committee**

**Universidade de Lisboa**  
**Alameda da Universidade, 1649-004 Lisboa**

**09.00 - 10.00**  
**Convention Key Players' Welcome Coffee and Registration**  
(Faculty of Science, Foyer of C6 building)

**10.00 - 12.00**  
**Convention Key Players' Preparatory Meeting**  
(Faculty of Science, C6 building, room 6.2.51)

**12.00 - 13.30**  
**Convention Key Players' Lunch**  
(Canteen of the University of Lisbon)

**Universidade Católica Portuguesa**  
**Palma de Cima, 1649-023 Lisboa**

**10.00 - 13.00**  
**Secretaries General Meeting**  
(Library Coelho, 6th floor)

**13.00 - 14.30**  
**Secretaries General Lunch**  
(Oriental room, 6th floor)

**Universidade de Lisboa**  
**Alameda da Universidade, 1649-004 Lisboa**

**14.30 - 15.00**  
**EUA Council Welcome Coffee**  
(Faculty of Law, Foyer of the Student Study Room)

**15.00 - 18.00**  
**EUA Council Meeting**  
(Faculty of Law, Student Study Room)

**For all Convention delegates and accompanying persons:**

**18.00 - 21.00**  
**Registrations**

**19.00 - 21.00**  
**Welcome Reception**  
(Foyer of the Aula Magna, Rectorate of the University of Lisbon)

**21.00 - 22.00**  
**Choral and Instrumental Concert**  
(Aula Magna, Rectorate of the University of Lisbon)

### THURSDAY 29 MARCH 2007

**Universidade de Lisboa**  
**Alameda da Universidade, 1649-004 Lisboa**

**08.00**  
**Registrations**  
(Foyer of the Aula Magna, Rectorate of the University of Lisbon)

**08.30 - 09.30**  
**Welcome coffee**  
(Faculty of Science, Foyer of C3 building)

**09.30 - 12.00**  
**General Assembly**  
(Faculty of Science, C3 building, Amphitheatre)

**12.00 - 13.30**  
**Lunch** (Canteen of the University of Lisbon)

## CONVENTION

**Universidade de Lisboa**  
**Alameda da Universidade, 1649-004 Lisboa**

**13.30 - 14.30**

### Opening Ceremony

(Aula Magna, Rectorate of the University of Lisbon)

Chair: Georg Winckler, EUA President

### Welcome Addresses

- António Sampaio da Nóvoa, Rector, University of Lisbon, Portugal
- António Carmona Rodrigues, Mayor of Lisbon, Portugal
- Georg Winckler, EUA President
- José Mariano Gago, Minister of Science, Technology and Higher Education, Portugal

*In the presence of the Portuguese Rectors' Conference (CRUP), represented by its President Fernando Seabra Santos, and the partner universities represented by Fernando Ramôa Ribeiro, Rector, Technical University of Lisbon; António Manuel Rendas, Rector, New University of Lisbon; Manuel Braga da Cruz, Rector, Catholic University of Portugal; Carlos Reis, Rector, Open University.*

**14.30 - 16.00**

### Plenary Session I

(Aula Magna, Rectorate of the University of Lisbon)

Chair: Georg Winckler, EUA President

### Key Note Speeches - The Future of Higher Education beyond 2010

- Ján Figel', European Commissioner for Education, Training, Culture and Youth
- David Ward, President of the American Council on Education, United States of America
- Zhang Xinsheng, Deputy Minister of Education, People's Republic of China

16.00 - 16.30

Coffee Break

(Foyer of the Aula Magna)

**16.30 - 18.00**

### Plenary Session II

(Aula Magna, Rectorate of the University of Lisbon)

Chair: Lesley Wilson, EUA Secretary General

### Trends in Higher Education from the Perspective of Institutions: Key Messages from Trends V

- Presentation by David Crosier and Lewis Purser, EUA
- Discussion

**20.00 - 22.30**

### Reception at Tapada da Ajuda

Sponsored by the Ministry of Science, Technology and Higher Education

(Buses to the venue will be provided)

## FRIDAY 30 MARCH 2007

**Universidade de Lisboa**

**Alameda da Universidade, 1649-004 Lisboa**

**09.30 - 11.00**

### Plenary Session III

(Faculty of Science, C3 building, Amphitheatre)

Chair: Ilkka Niiniluoto, Rector, University of Helsinki, Finland; Chair, Finnish Council of University Rectors

### ERC: Strengthening Frontier Research in Europe's Universities

- Fotis Kafatos, President of the European Research Council (ERC); Chair of the Scientific Council of the ERC
- Discussion

11.00 - 11.30

Coffee Break

(Faculty of Science, Foyer of C3 building)

**11.30 - 13.00**

### Working Group Session I

(Faculty of Science and Faculty of Psychology and Education)

13.00 - 14.30

Lunch (Canteen of the University of Lisbon)

**13.30 - 14.30**

### Question and Answer Session on the EUA Statutes Review Process

(Faculty of Science, C3 Amphitheatre)

**13.30 - 14.30**

### Session on EUA Institutional Development Activities

(Faculty of Science, C3 building, room 3.1.11)

# Programme

14.30 - 16.00

## Plenary Session IV

(Faculty of Science, C3 building, Amphitheatre)

Chair: Helga Nowotny, Vice-President of the European Research Council (ERC)

### ***Future Directions for Higher Education and Research - Institutional Perspectives: a Debate***

Speakers:

- Yehuda Elkana, President and Rector, Central European University, Hungary
- John Brooks, Vice-Chancellor, Manchester Metropolitan University, United Kingdom
- Koen Geven, ESIB President
- Rodrigo Costa, Vice-President, Portugal Telecom

16.00 - 16.30

Coffee Break

(Faculty of Science, Foyer of C3 building)

16.30 - 18.00

## Working Group Session II

(Faculty of Science and Faculty of Psychology and Education)

20.00 - 22.30

## Gala Dinner at Estufa Fria

Sponsored by the Municipality of Lisbon  
(Buses to the venue will be provided)

## SATURDAY 31 MARCH 2007

Universidade de Lisboa

Alameda da Universidade, 1649-004 Lisboa

9.00 - 10.30

## Plenary Session V: Main Results and Recommendations from the Working Groups

(Aula Magna, Rectorate of the University of Lisbon)

Chair: Fernando Seabra Santos, President, Portuguese Rectors' Conference; Rector, University of Coimbra, Portugal

- Theme 1: Patricia Pol, University Paris 12 Val de Marne, France
- Theme 2: Giuseppe Silvestri, University of Palermo, Italy
- Theme 3: Stefan Hormuth, Justus-Liebig-University Giessen, Germany
- Theme 4: Maria Helena Nazaré, University of Aveiro, Portugal
- Theme 5 (funding): Sijbolt Noorda, University of Amsterdam, the Netherlands
- Theme 5 (governance): Lothar Zechlin, University of Duisburg-Essen, Germany

10.30 - 11.00

Coffee Break (Foyer of Aula Magna)

11.00 - 12.30

## Plenary Session VI: EUA Convention 2007 - Preliminary Conclusions

(Aula Magna, Rectorate of the University of Lisbon)

Chair: Georg Winckler, EUA President

- **Report by the Convention General Rapporteur**  
Sir Roderick Floud, EUA Vice-President
- Discussion

Presentation of the Autumn 2007 Conference hosted by Wroclaw University of Technology, Poland

- Tadeusz Luty, Rector, Wroclaw University of Technology; President, Conference of Rectors of Academic Schools in Poland (CRASP)

12.30 - 13.30

## Closing Ceremony

(Aula Magna, Rectorate of the University of Lisbon)

Chair: Georg Winckler, EUA President

## Closing Address by José Manuel Barroso, President of the European Commission

## Concluding remarks by the EUA President

13.30 - 14.30

Lunch (Canteen of the University of Lisbon)



## Theme 1

Implementing Bologna and creating the European Higher Education Area

**Group 1:** Meeting the challenges of employability and involving stakeholders  
Faculty of Science - C6 - Room 6.2.46

**Group 2:** Redesigning curricula: moving between cycles and mastering the Bologna tools  
Faculty of Science - C6 - Amphi 6.2.56

**Group 3:** Redesigning curricula: moving between cycles and mastering the Bologna tools  
Faculty of Science - C6 - Amphi 6.2.53

**Group 4:** Improving access and affordability in higher education in Europe  
Faculty of Psychology and Education - Room 1

## Theme 2

Policies for enhancing research and innovation

**Group 5:** Developing institutional strategies for research and innovation  
Faculty of Science - C6 - Room 6.2.47

**Group 6:** Developing institutional strategies for research and innovation  
Faculty of Science - C6 - Room 6.2.48

**Group 7:** Responsible partnering - university / enterprise collaboration  
Faculty of Science - C6 - Room 6.2.49

## Theme 3

The responsibility of Europe's universities in a global environment

**Group 8:** Enhancing internationalisation at institutional level: strategies and policies  
Faculty of Psychology and Education - Room 5

**Group 9:** European higher education in a global context: balancing competition, cooperation and solidarity  
Faculty of Psychology and Education - Room 6

## Theme 4

Enhancing quality and creativity

**Group 10:** Promoting a quality culture and enhancing creativity in higher education institutions  
Faculty of Science - C6 - Room 6.2.50

**Group 11:** Promoting a quality culture and enhancing creativity in higher education institutions  
Faculty of Science - C6 - Room 6.2.51

## Theme 5

Funding European universities: diversification, transparency and good governance

**Group 12:** Developing funding strategies: diversifying income streams and ensuring transparency  
Faculty of Science - C3 - Amphi 3.2.16

**Group 13:** Managing diversified funding: the challenges for institutional governance and leadership  
Faculty of Science - C3 - Amphi 3.2.13

**Group 14:** Managing diversified funding: the challenges for institutional governance and leadership  
Faculty of Science - C3 - Amphi 3.2.15

# Working Group Chairs, Facilitators and Rapporteurs

## CHAIRS

## FACILITATORS

## RAPPORTEURS

### Theme 1: Implementing Bologna and creating the European Higher Education Area

Group 1	<i>Meeting the challenges of employability and involving stakeholders</i>		
	Marino Regini University of Milan Italy	Bruno Carapinha ESIB	David Crosier EUA
Group 2	<i>Redesigning curricula: moving between cycles and mastering the Bologna tools (ECTS, DS, LOs)</i>		
Lead Chair	Patricia Pol University Paris 12 Val de Marne France	Ivan Ostrovský Comenius University in Bratislava Slovakia	Sylvie Brochu EUA
Group 3	<i>Redesigning curricula: moving between cycles and mastering the Bologna tools (ECTS, DS, LOs)</i>		
	Julia González University of Deusto Spain	Volker Gehmlich Osnabrück University of Applied Sciences Germany	Hanne Smidt EUA
Group 4	<i>Improving access and affordability in higher education in Europe</i>		
	Lars Lynge Nielsen EURASHE	Nina Gustafsson Åberg ESIB	Michael Hörig EUA

### Theme 2: Policies for enhancing research and innovation

Group 5	<i>Developing institutional strategies for research and innovation</i>		
Lead Chair	Giuseppe Silvestri University of Palermo Italy	Sybille Reichert Reichert Consulting Switzerland	John Smith EUA
Group 6	<i>Developing institutional strategies for research and innovation</i>		
	Martin Kropff Wageningen University The Netherlands	Tatjana Volkova Banking Institution of Higher Education Latvia	Sandra Bitusikova EUA
Group 7	<i>Responsible partnering - university/enterprise collaboration</i>		
	Petr Fiala Masaryk University in Brno Czech Republic	Stephen Hagen University of the West of England United Kingdom	Lidia Borrell-Damián EUA

# Working Group Chairs, Facilitators and Rapporteurs

## CHAIRS

## FACILITATORS

## RAPORTEURS

### Theme 3: The responsibility of Europe's universities in a global environment

Group 8	<i>Enhancing internationalisation at institutional level: strategies and policies</i>		
Lead Chair	Stefan Hormuth Justus-Liebig-University Giessen Germany	Eva Egron-Polak International Association of Universities  Sharifa Hapsah, University Kebangsaan Malaysia	Michael Gaebel EUA
Group 9	<i>European higher education in a global context: balancing competition, cooperation and solidarity</i>		
	Lauritz Holm-Nielsen Aarhus University Denmark	Pascal Level University of Valenciennes France  Luc Weber, Council of Europe	Cornelia Racké University of Maastricht The Netherlands

### Theme 4: Enhancing quality and creativity

Group 10	<i>Promoting a quality culture and enhancing creativity in higher education institutions</i>		
	Johannes Johansson Royal College of Music in Stockholm Sweden	Jacques Lanarès University of Lausanne Switzerland	Karin Riegler EUA
Group 11	<i>Promoting a quality culture and enhancing creativity in higher education institutions</i>		
Lead Chair	Maria Helena Nazaré University of Aveiro Portugal	Lee Harvey Sheffield Hallam University United Kingdom	Andrée Sursock EUA

### Theme 5: Funding European universities: diversification, transparency and good governance

Group 12	<i>Developing funding strategies: diversifying income streams and ensuring transparency</i>		
Lead Chair	Sijbolt Noorda University of Amsterdam The Netherlands	Jaak Aaviksoo University of Tartu Estonia	Howard Davies London Metropolitan University United Kingdom
Group 13	<i>Managing diversified funding: the challenges for institutional governance and leadership</i>		
Lead Chair	Lothar Zechlin University of Duisburg-Essen Germany	Freddy Coignoul University of Liège Belgium	Christina Rozsnyai Hungarian Accreditation Committee
Group 14	<i>Managing diversified funding: the challenges for institutional governance and leadership</i>		
	Henrik Toft Jensen Roskilde University Denmark	Robin Farquhar Carleton University Canada	Andy Gibbs Napier University United Kingdom



**António Sampaio da Nóvoa**  
**Rector, University of Lisbon, Portugal**  
**Speaker, Opening Ceremony**

António Sampaio da Nóvoa, has been Rector of the University of Lisbon since May 2006. He received PhD degrees in Education (University of Geneva) and History (University of Paris IV - Sorbonne).

Professor of the Faculty of Psychology and Education of the University of Lisbon, António Sampaio da Nóvoa has also lectured at important foreign universities, such as Geneva, Paris V, Wisconsin, Oxford and Columbia (New York).

António Sampaio da Nóvoa has a long-standing interest on History of Education and Comparative Education studies, and has written more than 150 titles (books and articles) published in twelve countries.



**António Carmona Rodrigues**  
**Mayor of Lisbon, Portugal**  
**Speaker, Opening Ceremony**

António Carmona Rodrigues was born in Lisbon in 1956. He has been Mayor of Lisbon since October 2005, previously having been elected Deputy-Mayor of Lisbon in December 2001, Vice-Mayor of Lisbon (2002-2003). He has also been

Manager non-executive of Valorsul (2002-2003), and Minister of Public Works, Transports and Housing, XV Constitutional Government (2003-2004).

He is President of the Union of Portuguese Speaking Capital Cities, President of the "House of Latin-America", Vice-President of the Association of Portuguese Municipalities, and Vice-President of the Union of the Ibero-American Capital Cities (for the Iberian Peninsula).

Having graduated with a degree in Civil Engineer, Lisbon, in 1978, he continued with his studies, earning a Dip. in Hydraulic Engineering, Delft, in 1982 and a PhD in Environmental Engineering, Lisbon, in 1992. He has been a guest lecturer since 1983, and Professor since 1992, for the courses of Hydrology and Hydraulics, in the Environmental and Civil Engineering Courses, at the Faculty of Sciences and Technology, Universidade Nova de Lisboa (New University of Lisbon). He is also responsible for the Hydraulics Laboratory at the Universidade Nova de Lisboa.



**José Mariano Gago**  
**Minister of Science, Technology and Higher Education, Portugal**  
**Speaker, Opening Ceremony**

Minister of Science, Technology and Higher Education in Portugal (since March 2005), in charge of Science and Technology, Information Society and Higher Education.

Professor José Mariano Gago is an experimental high energy physicist and a Professor of Physics of IST. He graduated as an electrical engineer by the Technical University of Lisbon and obtained a PhD in Physics by the École Polytechnique in Paris. He worked for many years as a researcher at the European Organisation for Nuclear Physics (CERN), Geneva, and in the Portugal's Laboratory for Particle Physics (LIP).

As Minister of Science and Technology during 1995-2002, he was responsible for science and technology and for information society policies. He launched the *Ciência Viva* movement to promote S&T culture and S&T in society. During the Portuguese EU presidency (2000), he prepared, along with the European Commission, the Lisbon Strategy for the European Research Area and for the Information Society in Europe.

He chaired before taking office in 2005 the High Level Group on Human Resources for Science and Technology in Europe.



**Fernando Jorge Rama Seabra Santos**  
**President, Portuguese Rectors' Conference**  
**Chair, Plenary V**

Fernando Jorge Rama Seabra Santos is currently in his second term as Rector of the University of Coimbra, where he was also Vice-Rector between 1998 and 2003. He is Full Professor at this University and

since last February is the President of the Portuguese Rectors' Conference.

Professor since 1977, he also taught at the Université Scientifique et Médicale de Grenoble, at the Universidade de Lisboa and at the Institut National Polytechnique de Grenoble.

The president of the Portuguese Rectors' Conference graduated as a Civil Engineer from the University of Coimbra (1977) and has a PhD in Hydraulic Engineering from the Institut National Polytechnique de Grenoble (1985).





**Georg Winckler**  
**President, European University Association; Rector, University of Vienna, Austria**  
**Chair, Opening Ceremony; Plenaries I and VI; Closing Ceremony**

Professor Georg Winckler has been Rector of the University of Vienna since 1999 and was elected President of EUA in 2005. He was previously President of the Austrian Rectors' Conference (2000-05) and Vice-President of the European University Association (2001-05).

Professor Winckler started his four-year mandate by presenting European universities' priorities to the Bergen Ministerial meeting on the Bologna Process. Promoting "Strong Universities for Europe" he underlined the importance of autonomy and sufficient funding if universities are to make their full contribution to building Europe's future.

These have become priorities for the Association, and its growing membership, under his leadership, along with the implementation of the Bologna reforms and strengthening universities' involvement in research and research policy development at European level. Professor Winckler chairs the EUA research policy group thus demonstrating his particular commitment to ensure a strong research role for Europe's universities.

Georg Winckler studied economics at the University of Princeton and at the University of Vienna. He has been a professor of economics at the University of Vienna since 1978, specialising in monetary and applied Economics. He has also served as a visiting professor at Georgetown University, Université Fribourg, Comenius University of Bratislava and worked as a visiting scholar at the International Monetary Fund, Washington D.C. Since June 2004 Georg Winckler has been a member of EURAB (European Research Advisory Board).



**Ján Figel'**  
**European Commissioner for Education, Training, Culture and Youth**  
**Speaker, Plenary I**

Ján Figel', born in January 1960, studied power electronics at the Technical University of Košice. After a career as a research and development scientist in this area for more than 10 years, he studied international relations at the Georgetown University in Washington and European economic integration at the UFSIA Antwerp.

His political career began in 1992 when he became member of the National Council of the Slovak Republic and from this time his career has demonstrated his dedication to the European ideal. He was the chief negotiator for the accession of the Slovak Republic to the European Union. Since 1 May 2004, Ján Figel' has been a member of the European Commission and is now responsible for education, training, culture and youth.



**David Ward**  
**President, American Council on Education (ACE), USA**  
**Speaker, Plenary I**

A leading spokesperson for American higher education, David Ward became the 11th president of the American Council on Education on September 1, 2001. Ward is chancellor emeritus of the University of Wisconsin-Madison, where he received his doctorate in 1963. Ward also held the Andrew Hill Clark Professorship of Geography at the university, served as chair of the geography department from 1974 to 1977, and was president of the Association of American Geographers in 1989.

Ward's service to higher education includes the chairmanship of the Board of Trustees of the University Corporation for Advanced Internet Development, a nonprofit group that spearheaded the development of Internet 2. He also has chaired the Government Relations Council of the National Association of State Universities and Land-Grant Colleges, and served on the Committee on Undergraduate Education of the Association of American Universities, the Science Coalition, and the Kellogg Commission on the Future of State and Land-Grant Universities.

As President of ACE, David Ward has been appointed to the Council of the United Nations University and to the Commission on the Future of Higher Education, convened by Secretary of Education Margaret Spellings.



**Zhang Xinsheng**  
**Deputy Minister of Education, People's Republic of China; Chair of the Chinese National Commission for UNESCO; Chair of the Executive Board of UNESCO**  
**Speaker, Plenary I**

Mr. Zhang has been elected Mayor of Suzhou City, one of the leading economic cities in China, consecutively for two terms since 1989. During his tenure in Suzhou, he was appointed concurrently Chair of the Sino-Singapore Suzhou Industrial Park Administrative Committee. Since 1986, he was the Vice-Chair of the China National Tourism Administration - a department of China's Central Government. Mr. Zhang was also elected Deputy to the 7th and 8th China National People's Congress.

Mr. Zhang studied at the Graduate School of Design, Harvard University, majoring in urban planning, where he received his Master's Degree with distinction. Before that he also studied at the Graduate School of Business Administration, Harvard University. Earlier, Mr. Zhang graduated from China Military Institute of Technology (now China Military University of Information Technology) and after that he also graduated from Hangzhou University (now Zhejiang University), China.

Mr. Zhang was a visiting research fellow at Harvard Business School and was also invited as the member of the Board of Directors of Associates of Harvard Business School, one of the 12 members of the World Commission for Urban 21 by the German Institute. Other positions he holds include President of the China Scholarship Council, Member of Chinese Language Council International, President of the Federation of University Sports of China, Vice-President of the Chinese Olympic Committee, and Member of the China Council for International Cooperation on Environment and Development. He is also Vice-President of the International University Sports Federation and Chair of the UNESCO World Heritage Commission, elected in the year 2003.

# Biographies

## Plenary Speakers



**Lesley Wilson**  
**Secretary General, European University Association**  
**Chair, Plenary II**

Lesley Wilson joined the EUA at its creation in 2001 and formally took over as Secretary General in 2002. Previous to this, she held a number of senior positions in higher education and research management at European level, in particular as Director of UNESCO's European Centre for Higher Education in Bucharest (UNESCO-CEPES) from 1995 to late 1999, Head of the newly established Science Policy Unit at the European Science Foundation in Strasbourg (1994/1995) and Director of the EC TEMPUS Office in Brussels from 1990 to 1994. A graduate of the University of Glasgow and the Institut des Hautes Etudes Européennes at the University of Strasbourg, she spent her early career as a scientific staff member of the German Science Council in Cologne before moving to Brussels in 1988 to join the newly established ERASMUS Bureau.



**David Crosier**  
**Programme Development Director, European University Association**  
**Co-Author of Trends V**  
**Speaker, Plenary II**  
**Theme 1, Group 1, Rapporteur**

Since joining EUA in 2001, David Crosier has worked on a variety of projects, mostly related to the implementation of the Bologna process. He was involved in managing the Trends IV project in 2004/5, and has again been part of the management team for Trends V as well as a co-author of the report along with Lewis Purser and Hanne Smidt. Prior to Trends, he was responsible for EUA's Joint Masters project in 2002, and involved in the development of EUA's Guidelines for Quality Enhancement in European Joint Master programmes. David Crosier is also strongly involved in EUA's activities in South East Europe, an interest pursued following six years working at the Council of Europe in Strasbourg where he was responsible for education programmes in post-conflict Yugoslav countries. Following a degree in literature, and further studies in sociology in Switzerland, he worked as an education researcher at the University of North London (now London Metropolitan University) where he helped to develop the European Access Network.



**Lewis Purser**  
**Assistant Director, Irish Universities Association (IUA)**  
**Co-Author of Trends V**  
**Speaker, Plenary II**

Lewis Purser has a BA from Trinity College Dublin, and a Diplôme d'Etudes Supérieures from the Graduate Institute of Development Studies, University of Geneva. Since 2005, he has been assistant director (academic affairs) at the Irish Universities Association. From 1998-2005, he was programme manager at the EUA and its predecessor CRE, and since then has been consulting with EUA for the Bologna Handbook and Trends reports. He has also previously worked with various higher education institutions in Hungary, Romania and Bosnia-Herzegovina, and with several United Nations agencies in educational, health and social fields.



**Ilkka Niiniluoto**  
**Rector, University of Helsinki, Finland**  
**Chair, Finnish Council of University Rectors**  
**Chair, Plenary III**

Ilkka Niiniluoto was born in Helsinki in 1946. In 1973-77 he was Associate Professor of Mathematics at the University of Helsinki, and since 1977 Professor of Theoretical Philosophy. Since 1975, he has been the President of the Philosophical Society of Finland. Niiniluoto is the Chair of the Finnish Council of Scientific Societies. In 1998-2003, he served as half-time Vice-Rector for research, and since 2003 as Rector of the University of Helsinki. In 2006-2007 he is the Chair of the Finnish Council of University Rectors.

Ilkka Niiniluoto's main field of research is philosophy of science, but he has also written on philosophical logic, epistemology, philosophy of technology, philosophy of culture, ethics, and social philosophy.



**Fotis C. Kafatos**  
**President, European Research Council (ERC); Chair, Scientific Council of the ERC**  
**Speaker, Plenary III**

Fotis Kafatos is Professor of Immunogenomics at Imperial College London. In the 1960s, he helped introduce molecular biology to the study of development, and developed fundamental techniques such as cDNA synthesis and the dot-blot. He pioneered the analysis of gene families in development and evolution (chorion gene families). Professor Kafatos also helped launch the *Drosophila* and *Anopheles* genome projects, and made important contributions to comparative and functional genomics. Currently, he is working on malaria research with emphasis on mosquito genomics and immunity to the parasite. His research contributions and leadership have been recognized by numerous distinctions such as membership in academies including the National Academy of Sciences USA, the Royal Society of London and the French Academy of Sciences.

He was full Professor at Harvard University for 25 years, as well as at the Universities of Athens and Crete. He founded the Institute of Molecular Biology and Biotechnology at the Research Centre FORTH in Crete and directed it from 1983 to 1993. From 1993-2005, he was Director-General of the European Molecular Biology Laboratory (EMBL). He was awarded the medal "Taxiarchis of Phoenix" by the President of the Hellenic Republic in 2003 and the "Bundesverdienstkreuz 1. Klasse" by the President of the Federal Republic of Germany in 2004.

In December 2005, Fotis Kafatos was elected Chairman of the Scientific Council of the European Research Council (ERC).



**Helga Nowotny**  
**Vice-President, European Research Council (ERC); Fellow, Wissenschaftszentrum Wien, Austria**  
**Chair, Plenary IV**

Helga Nowotny is Professor Emeritus of Social Studies of Science at ETH Zurich. She is currently the Chair of the Scientific Advisory Board of the University of Vienna and member of the Governing Board of the Science Centre in Berlin. She has been Chair of EURAB, the European Research Advisory Board of the European Commission from 2001-2006. She was professor at the University of Vienna and Permanent Fellow at Collegium Budapest/Institute of Advanced Study, and has also held teaching and research positions at King's College, Cambridge, the University of Bielefeld, the Wissenschaftszentrum Berlin and at the Écoles des Hautes Études en Sciences Sociales in Paris.



**Yehuda Elkana**  
**President and Rector, Central European University, Hungary**  
**Speaker, Plenary IV**

Yehuda Elkana was born in Yugoslavia in 1934 and immigrated to Israel in 1948 after the war and a year in concentration camps. Studying physics, mathematics and history of science, as well as biology, he received an MSc degree. In 1968, he completed his doctoral studies at Brandeis University with a thesis "On the Emergence of the Energy Concept," published later by Harvard University Press. For one year, he taught at Harvard University. From 1968 he taught in the Department of History and Philosophy of Science at the Hebrew University and served as its Chair. He was a Fellow of the Center for Advanced Study in the Behavioral Sciences (1973-74); a Visiting Fellow at All Souls College, Oxford (1977-78); from 1981 until 1991 he was Director of the Cohn Institute for the History and Philosophy of Science and Ideas at Tel Aviv University. From 1968 to 1993, he was Director of the Van Leer Jerusalem Institute. In 1988-89 he was a Fellow at the Wissenschaftskolleg zu Berlin and since 1987 a Permanent Fellow there. From 1992-1999, he was a Member of the Academic Advisory Board of the Collegium Budapest, and its Deputy Chair. Yehuda Elkana is also a corresponding member of the International Academy for the History of Science, co-founder and editor of *Science in Context* and author of several books and numerous articles. From 1995 to 1999, he was Professor for the Philosophy of Science at the ETH Zurich. In April 1997, he became a Member of the Scientific Board of the Collegium Helveticum. In 2001, he was elected to serve on the Board of Trustees of the Carnegie Foundation for the Advancement of Teaching. Since 1999, Yehuda Elkana is the President and Rector of the Central European University in Budapest.



**John Brooks**  
**Vice-Chancellor, Manchester Metropolitan University, United Kingdom**  
**Speaker, Plenary IV**

John Brooks was appointed Vice-Chancellor of Manchester Metropolitan University in 2005. This follows seven years as Vice-Chancellor of the University of Wolverhampton.

Nationally, he has been appointed to the Boards of UUK, the Equality Challenge Unit and UCEA (Universities and Colleges Employer' Association) and sits on several national committees.

His first 18 months as Vice-Chancellor at MMU has focussed upon the development of a clear vision and strategic plan to locate the University within the expanded and diversified UK HE sector. MMU has a strong regional role in relationship to skills, employment and regeneration, but also a national and international profile in research and enterprise. The strategic planning process has engaged students, funders and employers.



# Biographies

## Plenary Speakers



**Koen Geven**  
**Chair, ESIB - the National Unions**  
**of Students in Europe**  
**Speaker, Plenary IV**

Koen Geven is a student of political science at the University of Amsterdam. For years, he has been involved in the student movement; first, as a project coordinator on developing student indicators for quality assurance, and later in the executive committee of the Dutch National Union of Students (LSVb). He has been involved in international affairs for many years as a representative towards ESIB and as a member of the national delegation to the Bergen Ministerial meeting. In December 2006, he was elected as the Chair of ESIB for a mandate of one and a half years. Koen Geven has participated in an evaluation of EUA's Institutional Evaluation Programme.



**Rodrigo Costa**  
**Vice-President, Portugal Telecom**  
**Speaker, Plenary IV**

Rodrigo Costa started his professional career as a computer programmer and analyst in 1979. Until 1990 he was director and consultant in different companies.

In 1990 joined as first employee and General Manager of Microsoft Portugal. In 2001 Costa became General Manager of Microsoft Brazil and moved to S. Paulo and in 2002 he moved to Microsoft headquarters in Seattle as Corporate Vice-President in charge of the OEM Division. Costa left Microsoft in December 2005.

In December 2005, he joined Portugal Telecom Group as Executive Board Member and President of PT Comunicações, (PT wireline business). In April 2006, he became Executive Vice-President of the holding company, CEO of PT Comunicações and Chairman of PT Inovação and PT-SI. His key responsibilities, at the holding level, are; Innovation, Information Systems and Human Resources.

Costa drove PT's involvement in the CMU-Portugal Programme, the ICT focused collaborative Programme launched with the Ministry of Science and Technology, Carnegie Mellon University, several leading Portuguese Universities, Portugal Telecom and other ICT industry players.



**Tadeusz Luty**  
**Rector, Wroclaw University of**  
**Technology, Poland; President of the**  
**Conference of Rectors of Academic**  
**Schools in Poland**  
**Speaker, Plenary VI**

Tadeusz Luty has been Rector of the Wroclaw University of Technology since 2002. A former Vice Rector for Academic Affairs (1987-1993), he is Professor of Chemistry at the Institute of Physical and Theoretical Chemistry at the University. He became President of the Conference of Rectors of Academic Schools in Poland in 2005. He has also held the position of Director of the Centre for Advanced Materials and Nanotechnology (1999-2002) and been appointed a Visiting Professor at universities in UK, France, USA and Japan. His research focuses on solid state and soft matter photo-induced transformations.



**José Manuel Barroso**  
**President, European Commission**  
**Speaker, Closing Ceremony**

José Manuel Barroso graduated with a degree in law from the University of Lisbon, and with a Master in Political Science from the University of Geneva. He has completed a number of internships and short courses at Columbia University (New York), Georgetown University (Washington, D.C.), the International University Institute (Luxembourg) and the European University Institute (Florence). He has also been a visiting professor at the Department of Government in the School of Foreign Service at Georgetown, and was head of the International Relations Department at Lusíada University.

José Manuel Barroso has had a lengthy political career both in Portugal and at the European level. He has been involved in a number of international missions, notably the self determination process in East Timor and the peace process in Angola in 1990/1991. He also distinguished himself as head of the International IDEA (Institute for Democracy and Electoral Assistance, Stockholm) delegation to Bosnia and Herzegovina in September 1996, and as adviser to the UN for the Project for Peace Process in Africa (Tanzania), October 1997. José Manuel Barroso has held the Presidency of the European Commission since November 2004, prior to which he was Prime Minister of Portugal from April 2002.





**Sir Roderick Floud**  
**EUA Vice-President; President Emeritus, London Metropolitan University, United Kingdom**  
**Rapporteur General**

Roderick Floud is President Emeritus of London Metropolitan University, the largest single university in London. He is an economic historian, specialising in the history of height, health and mortality. He is a Fellow of the British Academy. He has been President of Universities UK, representing all British universities, and Convenor of London Higher, representing the 42 higher education institutions in London; he was the higher education observer on the London Development Agency. He holds honorary degrees from City University London and the University of Westminster. He is a founder member of the Universities Advisory Group. He received a knighthood for services to higher education in 2005.

Roderick Floud has been a Board member of the EUA since 2001 and Vice-President since 2005. He has particular responsibility as Treasurer and for the Bologna Process and represents the EUA at the Bologna Follow-up Group.

## Biographies | Working Group Teams

### Theme 1: Implementing Bologna and creating the European Higher Education Area



**Marino Regini**  
**Vice-Rector for Graduate Studies and the Labour Market, University of Milan, Italy**  
**Theme 1, Group 1, Chair**

A former Dean of the Faculty of Political and Social Sciences, he is Professor of Economic Sociology in the Department of Labour and Welfare Studies and the Director of the School of Journalism of the University of Milan .

He has been visiting professor at several universities in the US, Hungary and Spain. His research focuses on labour market and education policies, comparative industrial relations, state and interest organisations.

meeting in Bergen, May 2005. He is a member of the Executive Committee of FAIRe, the Portuguese National Union of Students for the period of 2006-2008 and he is also currently a member of the National Bologna Implementation Follow-Up Group

Since November 2006, Bruno has been a member of the Bologna Process Committee of ESIB, working mainly in recognition of prior learning, qualifications frameworks, ECTS and in the preparation of the survey Bologna With Students Eyes 2007.



**Bruno Carapinha**  
**Member of the Bologna Process Committee, ESIB - the National Unions of Students in Europe**  
**Theme 1, Group 1, Facilitator**

Bruno Carapinha is a 29 year old graduate in History from the University of Lisbon. He has been a students' representative since 2000 on the institutional, regional and national levels both in students' structures and in the Higher Education governance system.

Member of the Portuguese National Council of Education for 2005, he was the student representative in the ministerial



**Patricia Pol**  
**Vice-President for international development, University Paris 12 Val de Marne, France; Bologna Promoter**  
**Theme 1, Group 2, Lead Chair**

Patricia Pol has been Vice-President for international development of the university Paris 12 Val de Marne since 2000. Her main fields of teaching and research focus on international management of organisations and human resource strategies in multinational firms.

She has been coordinating the French Bologna promoters' team since 2004 and holds many conferences focusing on the main priorities of the Bologna process in Europe, Latin America and Africa. She has also been an expert at the Comité national d'évaluation (CNE - National Evaluation Committee).

# Biographies | Working Group Teams

## Theme 1: Implementing Bologna and creating the European Higher Education Area



**Ivan Ostrovský**  
Associate Professor, Comenius  
University, Slovakia  
*Theme 1, Group 2, Facilitator*

Ivan Ostrovský held the position of Vice-Rector for finance and development of Comenius University from 1997 to 2006. He has also been involved in the management of a number of projects focussing on quality and fiscal management of higher education institutions, as well as a being a current member of the expert pool for the EUA's Institutional Evaluation Programme.

His research interests include high-efficiency capillary gas chromatography and hyphenated techniques (GC-MS-FTIR-AED) of organic compounds, environmental analysis, supercritical fluid chromatography and extraction, about which he has published numerous research and other publications, and has frequently been cited.



**Sylvie Brochu**  
EUA Secretariat  
*Theme 1, Group 2, Lead Rapporteur*



**Julia González**  
Vice-Rector for International Relations,  
University of Deusto, Spain  
*Theme 1, Group 3, Chair*

Julia González is the present Vice-Rector for International Relations at the University of Deusto. She studied Ireland History and Geography (B.A) at University College Dublin, Cultural Anthropology in Italy, and at Oxford University where she received a D Phil on Urban Geography and Demography (migration studies).

She teaches "Migration and intercultural communication" at the Faculty of Philosophy and Educational Sciences (Social and Cultural Anthropology).

Together with R. Wagenaar, she elaborated, designed and coordinated the European Pilot Project: Tuning Educational Structures in Europe Phases 1, 2, 3 and 4 Tuning LA involving 82 universities and Ministries of 18 countries.

She initiated and coordinates the Thematic network on Humanitarian Development Studies which involved over a hundred universities from 28 European countries. She also coordinates the current Erasmus Mundus Joint European Master in International Humanitarian Action, and she also initiated European Doctoral programmes on migration identities and diversity, and in peace and conflict.



**Volker Gehmlich**  
Professor, University of Applied  
Sciences in Osnabrück, Germany  
*Theme 1, Group 3, Facilitator*

Since 1972, Volker Gehmlich is Professor of Business Management at the University of Applied Sciences in Osnabrück, Germany. He is course director of undergraduate and postgraduate double degree programmes. As a Bologna-Promoter, he has been the major initiator of the restructuring of the institution in terms of modularising study-programmes, introducing ECTS and defining a grid of learning outcomes for bachelor and master students.

Volker Gehmlich has been involved in EU-programmes since 1978 in various functions: project co-ordinator, assessor of project applications, contributor to the design of new EU initiatives, evaluator and trainer of assessors, and as an EU-programme-expert. He is also active in the Tuning Project, the ECTS National Contact Point for Germany, and the author of various publications on the internationalisation of organisations, skill needs, learning outcomes and credit systems in particular.



**Hanne Smidt**  
Senior Advisor, European University  
Association  
Co-Author of Trends V  
*Theme 1, Group 3, Rapporteur*

Hanne Smidt started her career at Aarhus University and has worked with the Danish Rector's Conference in Copenhagen, the TEMPUS Office in Brussels, the Confederation of European Rector's Conferences, and as a consultant for DG External and Danish universities. She currently is employed at EUA in Brussels as a Senior Advisor working on Trends V and Lifelong Learning issues.



**Lars Lyng Nielsen**  
Rector, CVU Lillebaelt - Funen  
University College for Social  
Education, Denmark; President,  
International Committee of the  
Conference of Social Education  
Rectors in Denmark;  
President, EURASHE  
*Theme 1, Group 4, Chair*

Lars Lyng Nielsen has been Rector of Funen College for Social Education since 1995. He is a former Subject Adviser in Psychology and Developmental Education at the Ministry of Education in Denmark. He became President of the Rectors' International Committee in 2001.

He has also held positions as Head of Offices in the Danish Refugee Council and in the UNHCR.

In 2002 he was elected as Denmark's National Representative in EURASHE. In 2004 he was elected Vice-President, re-elected in 2006 and later that year approved by the Executive Council as Acting President of EURASHE.

## Biographies | Working Group Teams

### Theme 1: Implementing Bologna and creating the European Higher Education Area



**Nina Gustafsson Åberg**  
**Member of the Bologna Process Committee, ESIB- the National Unions of Students in Europe**  
**Theme 1, Group 4, Facilitator**

Nina Gustafsson Åberg is a student of political science. She is at the moment studying at the Freie Universität Berlin but is normally studying at Stockholm University in Sweden. Nina has been active as a student representative since 2001 when she took up an elected post in the local student union. Since, she has also been active as Vice-President for the National Union of Students in Sweden and is currently holding a position in the Bologna Process Committee of ESIB - the National Unions of Students in Europe.



**Michael Hörig**  
**EUA Secretariat**  
**Theme 1, Group 4, Rapporteur**

## Biographies | Working Group Teams

### Theme 2: Policies for enhancing research and innovation



**Giuseppe Silvestri**  
**Rector, University of Palermo, Italy**  
**Theme 2, Group 5, Lead Chair**

Giuseppe Silvestri has been Rector of the University of Palermo since 1999. He is professor of Industrial Chemistry, and for some years had the duty of Dean of the Faculty of Engineering. He also sits on the board of the Conference of Rectors of Italian universities, responsible for the research working group.

include studies of Research Strategy Development at European universities (for EUA), Challenges of Swiss University Continuing Education (for Swiss State Secretariat for Education and Research), the Global Engineering Excellence Study (a benchmarking study on global engineering education by eight international leading technical universities) as well as a case study investigation into four European Knowledge Regions (EUA).



**Sybille Reichert**  
**Reichert Consulting, Policy and Strategy Development in Higher Education, Zurich, Switzerland**  
**Theme 2, Group 5, Facilitator**

Since her PhD from Yale University in 1994, Sybille Reichert has been working as a consultant and researcher in Higher Education Policy, focussing on issues of strategic development, internationalisation and organisational reforms of universities in Europe. All of her projects or studies, which were commissioned by individual universities, ministries of education, the European Commission, the European University Association and the Centre for Higher Education Research (Kassel, Germany), have an international comparative dimension, relating institutional development to larger systemic trends in higher education. Reichert was also the co-author of EUA's Trends III and IV reports in 2003 and 2005 which looked at the implications of the Bologna reforms for university development in Europe. Having been responsible for strategic planning at ETH Zurich from 2002 until 2004, Reichert then set up her own consultancy firm ([www.reichertconsulting.ch](http://www.reichertconsulting.ch)) in January 2005, specialising in policy and strategy development in higher education, with projects for European organisations, national ministries and individual universities. In addition to strategy coaching for different universities, recent projects



**John Smith**  
**EUA Deputy Secretary General**  
**Theme 2, Group 5, Lead Rapporteur**



**Martin Kropff**  
**Rector Magnificus, Wageningen University; Vice-President, Executive Board, Wageningen University-UR, the Netherlands**  
**Theme 2, Group 6, Chair**

Martin Kropff (agroecologist and theoretical biologist) is now Rector Magnificus of Wageningen University and Vice-President of the executive board of Wageningen-UR. Wageningen-UR is a research university with 7000 staff members and 10.000 students in the domain of food, food production, health and the environment.

He has had several positions in Wageningen and worked for 4 years at the International Rice Research Institute in the Philippines.



# Biographies | Working Group Teams

## Theme 2: Policies for enhancing research and innovation



**Tatjana Volkova**  
**Rector, Banking Institution of Higher Education, Latvia;**  
**President, Rectors' Conference of Latvia**  
**Theme 2, Group 6, Facilitator**

Tatjana Volkova is the Rector of the Banking Institution of Higher Education, Latvia, and President of the Rector's conference of Latvia. Tatjana Volkova is also very active as an international lecturer in Finland, Spain, and Greece and throughout Western Europe. She teaches Strategic Management and her special areas of interest are also entrepreneurship and innovation. As well as working in the academic arena, she has worked extensively in the private sector. She was Training Officer of the World Council of Credit Unions' (USA) representative office in Riga.

Since 2002, Tatjana Volkova has been editor, chief editor and author of a series of books about economic consequences of Latvia's joining EU. The most popular among them is "What entrepreneurs should know about EU?" (2 editions), Riga, Rasa ABC, 2003, 310 pp.

Tatjana Volkova is also a Regional Editor - Latvia of Baltic Journal of Management, published by Emerald.

She is also very active in different professional bodies. She is a Member of the European University Association Council, a Member of the Board of Baltic Management Development Association (BMDA), a Member of the Board of the Association of Professors' Council of Latvia, former Member of the Board of Business Consultants of Latvia, and Member of the Board of European Movement in Latvia.



**Sandra Bitusikova**  
**EUA Secretariat**  
**Theme 2, Group 6, Rapporteur**



**Petr Fiala**  
**Rector, Masaryk University in Brno, Czech Republic**  
**Theme 2, Group 7, Chair**

Petr Fiala is also a Professor and Jean Monnet Chair of the Department of International Relations and European Studies, School of Social Studies, Masaryk University. He obtained a PhD in History in 1989 from Masaryk University where he also went on to complete a post-graduate course "Elements of Political Science" in 1991, and a PhD in Political Science in 1996.

Petr Fiala is an active member of many boards, including of the Accreditation Commission of the Czech Republic since 2002, and the Scientific Board, Palacký University in Olomouc, since 2003. He has also been a Permanent Senior Fellow, Centre for European Integration Studies (ZEI), Bonn, Germany since 2001.



**Stephen Hagen**  
**Director, Centre for Research Innovation and Graduate Studies (CRIGS), University of the West of England, United Kingdom**  
**Theme 2, Group 7, Facilitator**

Stephen Hagen is the Director of the Centre for Research Innovation and Graduate Studies (CRIGS) at the University of the West of England. CRIGS provides support for UWE's knowledge transfer activities ranging from student placements to blue skies research. With extensive leadership experience in the field of university links with business, entrepreneurship and innovation, Stephen Hagen was previously Director of the Mercia Institute of Enterprise at the University of Warwick, the Science Enterprise Centre for the West Midlands. He has experience of working in business both as a director of Warwick University's four successful trading companies, as well as founding two start-up businesses himself.

Stephen Hagen has been responsible for conducting and publishing a number of studies of European companies' foreign language usage and needs since 1988. He has edited a number of books and reports on this subject, including: Languages in British Business (1988); Languages in International Business (1992); Languages in European Business (1993); Learning Languages through Technology (1993); DTI Guide to Developing Business Language Strategies and Language Training (1995); 'Communicating Across Business Cultures: Trade Secrets of Successful European Companies' (1998) and Business Communication Across Borders (CILT, 1999). He has recently co-authored a short guide to the Language Colleges (2001) and in 2005 he authored the SOLVIT CD-Rom guide to trading across cultures and a book, Language and Culture in British Business, published by the National Centre for Languages (London: CILT) in 2005.



**Lidia Borrell-Damián**  
**EUA Secretariat**  
**Theme 2, Group 7, Rapporteur**





**Stefan Hormuth**  
**President, Justus-Liebig-University,**  
**Germany**  
**Theme 3, Group 8, Lead Chair**

Stefan Hormuth has been President of Justus-Liebig-University in Germany for ten years, a university that celebrates its 400 year anniversary in 2007. He is Vice-President for International Affairs of the German Rectors Conference since 2001 and is a member of the German Fulbright Committee.

Stefan Hormuth has been professor of social psychology at the universities of Heidelberg, Dresden and Giessen. He received his PhD in social psychology from the University of Texas at Austin in 1979 and was a Postdoctoral Fellow at Northwestern University in Evanston, Illinois. His research was concerned with the relationship between humans and their social as well as physical environment. In recognition of his scientific work, he has been named a Fellow of the American Psychological Society (now: Association for Psychological Science).



**Eva Egron-Polak**  
**Secretary General, International**  
**Association of Universities (IAU)**  
**Theme 3, Group 8, Co-Facilitator**

Eva Egron-Polak was educated in the Czech Republic, Canada and France. Having studied Political Science, French Literature, and International Political Economy, research for her post-graduate degree, from Normal Paterson School of International Affairs at Carleton University in Canada, focused on higher education policy-making in the European Union during the 1980s. Prior to taking up her current position at IAU in 2002, she served for more than 15 years in various senior positions at the Association of Universities and Colleges of Canada (AUCC), focusing primarily on international development cooperation and internationalization of higher education. Her last position at AUCC was as Vice-President, International.

The IAU is an international Non-Governmental Organisation based at UNESCO in Paris, France. As Secretary-General of IAU, she is engaged with the most pressing issues in current higher education policy debates globally, including internationalization and intercultural learning, access and participation issues, higher education governance, and the broad social responsibilities of higher education institutions more generally. She is committed to strengthening IAU's role as convener of higher education leaders, an advocate and an information clearing house for the wider higher education and research community.



**Sharifah Hapsah**  
**Vice-Chancellor, University**  
**Kebangsaan Malaysia (UKM)**  
**Theme 3, Group 8, Co-Facilitator**

At UKM, Sharifah Hapsah has been responsible for the development of the undergraduate medical curriculum and postgraduate training scheme as well as instrumental in establishing the quality assurance system for educational programmes in UKM based on her work in developing the accreditation system for medical education. Subsequently, she was invited to be Director in the Ministry of Higher Education to develop the quality assurance system for public universities and served for 8 months as the CEO of the National Accreditation Board before being appointed as the Vice-Chancellor of UKM. In the last six years, she has been responsible for developing the Malaysian Qualifications Framework and the Malaysian Qualifications Agency Bill, due to be tabled in parliament.

Sharifah Hapsah is the recipient of a number of awards, active in many professional organisations, a sought-after speaker, and the author of many texts on exercise physiology and medical education since 1976. Her current research is focused on policy issues in higher education, strategic planning, quality in higher education, cross border higher education and higher education management. Her activities are focused on the development of benchmarks for quality assessment and enhancement and the impact of globalisation on higher education.



**Michael Gaebel**  
**EUA Secretariat**  
**Theme 3, Group 8, Lead Rapporteur**

# Biographies | Working Group Teams

## Theme 3: The responsibility of Europe's universities in a global environment



**Lauritz B. Holm-Nielsen**  
**Rector, University of Aarhus, Denmark;**  
**Vice-Chair, Danish Rectors Conference**  
**Theme 3, Group 9, Chair**

Lauritz B. Holm-Nielsen was appointed Rector of the University of Aarhus in 2005, and he is Vice-Chair of the Danish Rectors Conference, and of the Nordic University Rectors Group. He returned to Denmark from a 13-year-long tenure as Lead Higher Education Specialist in the World Bank, Washington DC. For the World Bank, he designed and evaluated significant sector investments in most regions and in particular in Asia and Latin America. While located in Washington, he was also active in university and research policy in Denmark, and was Vice-Chair of the blue-ribbon-commission on Science, Technology & Innovation (2000-01).

Holm-Nielsen graduated as a botanist from the University of Aarhus, has been Rector of the Danish Research Academy, President of the Nordic Academy for Advanced Study, Chair of the Danish Environmental Research Programme, of the Science Research Council and of the Council for Development Research, and member of the board of the Danish National Research Foundation. More than 25 years ago, he was Dean of the Faculty of Science at the University of Aarhus, a position he left to take up a professorship in Ecuador.

He has written about 130 research publications, most in botany and one third on issues in higher education, science and technology, innovation and globalisation.



**Pascal Level**  
**Professor, Université de Valenciennes**  
**et du Hainaut Cambresis, France**  
**Theme 3, Group 9, Co-Facilitator**

Born in 1960, Pascal Level received his PhD in Mechanical Engineering in 1989. Between 1989 and 1995, he held the position of Senior Lecturer, and since 1995, has been a professor at the Université de Valenciennes et du Hainaut Cambresis, France. From 1996 to 2000, he was Director of the Sciences and Technologies Faculty of the same University. He was also President (Rector) of the Université de Valenciennes et du Hainaut Cambresis, France between 2000 and 2005. Other activities include being a member of the board of the French Conference of University President (CPU) between 2002 and 2004, and a permanent adviser in Bruxelles for the French Conference of University's President since 2006.

Pascal Level is active in the research field of nonlinear dynamics, uncertainties modelization in structural analysis. He is also known as one of the first French university Presidents to introduce the full BMD reform in his university since 2002 after to have been the main promoter of this approach in the French CPU since the middle of 2001.



**Luc E. Weber**  
**Former Rector, University of Geneva,**  
**Switzerland**  
**Theme 3, Group 9, Co-Facilitator**

Education and Research at the Council of Europe.

Luc E. Weber is Professor of Economics and Rector Emeritus, University of Geneva, Switzerland. He is also a Founding Board Member of the EUA, and Chair of the Steering Committee for Higher



**Cornelia Racké**  
**Doctoral Researcher, University of**  
**Maastricht, the Netherlands**  
**Theme 3, Group 9, Rapporteur**

level. She is particularly interested in the motivations behind this unprecedented cooperation and in the factors that can explain the particular form the cooperation took.

Before coming to Maastricht, Cornelia Racké worked at the European Academy Berlin where she organised seminars and conferences on topics related to European integration. She holds a BA in European Studies from the University of Osnabrück, Germany and an MA in European Integration from the University of Bradford, UK.



**Johannes Johansson**  
**Principal/Vice Chancellor, Royal College of Music in Stockholm, Sweden**  
**Theme 4, Group 10, Chair**

Johannes Johansson was appointed Principal/Vice Chancellor of the Royal College of Music in Stockholm in 2006. Prior to that, he was Director at the Malmö Academy of Music, Lund University (1996-2006). He is also President of the AEC, (Association Européenne des Conservatoires, Académies de Musique et Musikhochschulen).

He is an internationally renowned composer whose music has been broadcast, recorded and performed world-wide. He publishes widely on music education and contemporary music.



**Jacques Lanarès**  
**Vice-Rector, University of Lausanne, Switzerland; President, Quality Network for Swiss higher education institutions**  
**Theme 4, Group 10, Facilitator**

Jacques Lanarès is Vice-Rector of the University of Lausanne. He is in charge of "Valorisation (development of teaching and relations between science and society) and Quality". He is President of the Quality Network for Swiss higher education institutions. He was previously Director of the Teaching Support Unit and was also in charge of the development of the Quality Project at the University of Lausanne. He has a background in Neuropsychology and his teaching concerns adult education and teaching and learning.



**Karin Riegler**  
**EUA Secretariat**  
**Theme 4, Group 10, Rapporteur**



**Maria Helena Nazaré**  
**Rector, University of Aveiro, Portugal**  
**Theme 4, Group 11, Lead Chair**

Helena Nazaré has been the Rector of the University of Aveiro since January 2002. Former Vice-Rector (1991-1998) with delegated responsibilities in Scientific Research and Internationalization, International Strategic Cooperation and

Cooperation with Society (Innovation and Technology Transfer), she was also the president of the Research Institute at the University (1995-1998).

Doctor H. Nazaré is a Full Professor of Physics at the Physics Department at the University where she also started and coordinated the Research Group on Spectroscopy of Semiconductors. Furthermore, she coordinated the Physics of Layered Semiconductors, Opto-electronics and Disordered Systems Research Unit between 1986 and 1999.



**Lee Harvey**  
**Director, Centre for Research and Evaluation, Sheffield Hallam University, United Kingdom**  
**Theme 4, Group 11, Facilitator**

Lee has been involved in researching higher education policy since the late 1980s and is an acknowledged expert, inter alia, on issues of quality, employability and student feedback. He has been a quality advisor to institutions across the world, including South America, Scandinavia, South Africa, Hong Kong and Australia, amongst others, he has worked with Auckland Institute of Technology (New Zealand), Copenhagen Business School (Denmark), Griffith University (Australia), Tuiuti University (Brazil), University of Chile, Lund University and Linköping University (Sweden).

Lee Harvey has wide experience of social research as a research methodologist and social philosopher. He has a teaching qualification alongside his masters in information technology and doctorate in sociology. He is the editor of the international journals Quality in Higher Education and Higher Education Quarterly. Lee is also currently Chair of EAIR, a member of the Council of SRHE, an ex-officio member of the Board of INQAAHE, an evaluator for ESMU and an EAU reviewer and member of the latest EAU conference steering committee.

Before joining Sheffield Hallam University, he was Director of the Centre for Research into Quality at UCE and was also Deputy Director of the Enhancing Student Employability Co-ordination Team (ESECT).



**Andrée Sursock**  
**EUA Deputy Secretary General**  
**Speaker, Session on EUA Institutional Development Activities**  
**Theme 4, Group 11, Lead Rapporteur**





**Sijbolt J. Noorda**  
**President, Association of Universities in the Netherlands; Professor, University of Amsterdam, the Netherlands**  
**Theme 5, Group 12, Lead Chair**

Sijbolt Noorda is a graduate of Vrije Universiteit Amsterdam, Universiteit Utrecht and Union Theological Seminary, Columbia University New York. He teaches cultural history of religion and the Bible at the University of Amsterdam, where he recently concluded his Presidency in 2006.

He has served, and continues to serve, on various boards of institutions for health care, public broadcasting, fine arts and culture, information technology and publishing, and university quality assessment.

In Germany, he is a member of the Stiftungsrat Evaluations Agentur Baden-Württemberg and the International Advisory Board of Freie Universität Berlin. He is also a representative of the Netherlands to the Council of the European University Association.



**Jaak Aaviksoo**  
**EUA Board member; Rector, University of Tartu, Estonia**  
**Theme 5, Group 12, Facilitator**

Jaak Aaviksoo has been Rector at the University of Tartu since 1998 and Chairman of the Board of the Estonian Rectors' Conference since 2004. He was Minister of Education of Estonia 1995-1997, and prior to that appointment, Vice Rector of the University of Tartu. He is a physicist, professor of optics and spectroscopy at the University of Tartu. He has been a visiting professor and scholar in Russia, Germany, France, and Japan. Jaak Aaviksoo is a member of the Estonian Academy of Sciences, the Academic Council of the President of Estonia and has been a EUA Board member since 2001.



**Howard Davies**  
**Head of European Development, London Metropolitan University, United Kingdom**  
**Theme 5, Group 12, Lead Rapporteur**

Howard Davies is Head of European Development at London Metropolitan University and responsible for running its Brussels office. He advises senior management on EU policy developments in fields related to higher education, including: competition, internal market, employment and enterprise, as well as education, training and research. He is also senior adviser to the European University Association and a UK Bologna Promoter.

Before moving to Brussels in 2002, he led on European strategy, managed a wide range of EU-funded programmes and built up European recruitment. Between 1988 and 1996, he was Head of Languages and European Studies. Previously, he taught French literature, philosophy and anthropology. He earned his PhD from University College London in 1978. He is Chevalier dans l'Ordre des Palmes Académiques.



**Lothar Zechlin**  
**Rector, University of Duisburg-Essen, Germany**  
**Theme 5, Group 13, Lead Chair**

Lothar Zechlin, born in 1944, has been Founding Rector of the university of Duisburg-Essen, a merger of two originally independent universities, since 2003. From 1999 till 2003, he served as Rector of the University of Graz, Austria, and Vice-President of the Austrian Rectors' Conference. Prior to this position, he was President of the Hamburg School of Economics and Politics, Germany. Lothar Zechlin holds a Dr. jur. from the University of Bonn and a Diplôme d'Études Supérieures of the University of Nancy, France. In 1980, he was appointed as professor for Public Law. His research focuses on law and management of higher education.





**Freddy Coignoul**  
**Professor, University of Liège, Belgium**  
*Theme 5, Group 13, Facilitator*

Freddy Coignoul is head of the Department of Veterinary Morphology and Pathology at the University of Liège and a member of the university senate.

He was successively a member and a Chair of evaluation teams with the European Association of Establishments of Veterinary Education (EAEVE), Chair of the evaluation teams of his university strategic evaluations by EUA in 1999, 2002, and 2006. He is presently a member of the Belgian (F) agency for quality evaluation in higher education (AEQES).



**Christina Rozsnyai**  
**Programme Officer, Hungarian Accreditation Committee**  
*Theme 5, Group 13, Lead Rapporteur*

Christina Rozsnyai has been working as a programme officer at the Hungarian Accreditation Committee since 1992. She is engaged in the committee's foreign affairs, writing books and articles and speaking about higher education

evaluation in Hungary and quality assurance in general. She has been involved in international projects on quality assurance such as the Phare Multi Country Programme and TEEP II. She has acted as secretary in the Institutional Evaluation Programme of the European University Association since 2000 and holds the position of Secretary General of the Central and Eastern European Network of Quality Assurance Agencies in Higher Education. Christina Rozsnyai has Master's degrees in library science and in German literature from the University of Southern California in Los Angeles.



**Henrik Toft Jensen**  
**Professor, Roskilde University, Denmark**  
*Theme 5, Group 14, Chair*

Henrik Toft Jensen is Professor in regional geography at Roskilde University, Denmark; Doctor Honoris Causa of Nizhny Novgorod Linguistic University; Professor Honoris Causa of Ocean University; and

Professor Honoris Causa of Babes-Bolyai University. He is active in many organisations, currently chairing the Institutional Evaluation Program of EUA; being a member of the chairmanship of the Forum of Economical Growth of Zeeland; chairing the foundation for dormitories for international students; and chairing the board of Falkonergaardens High School. He is also member of the Board of International Association of University Presidents and Member of the Irish Universities Quality Board.

Henrik Toft Jensen was Rector of Roskilde University 1989-2006, and has been the Chair of the following organisations: the Danish Rectors Conference 2000-2002, the International Comity of the Danish Rectors Conference 2002-2006, the Danish Board of technology 1995-2002, and the steering comity of the IT research net.



**Robin Farquhar**  
**Former President, Carleton University, Ottawa, Canada**  
*Theme 5, Group 14, Facilitator*

Robin Farquhar is Professor Emeritus of Public Policy and Administration and former President at Carleton University in Ottawa, Canada. He also previously served as President at the University of Winnipeg. He earned his PhD at The University

of Chicago.

Dr. Farquhar is a member of the Quality Assurance Pool for EUA's Institutional Evaluation Programme and was on the international Advisory Committee for the Salzburg Seminar's Universities Project. He has chaired the Commonwealth Council for Educational Administration and the Canadian Bureau for International Education, and he served as President of the Canadian Society for the Study of Education.



**Andy Gibbs**  
**Former Head, School of Community Health, Napier University in Edinburgh, United Kingdom**  
*Theme 5, Group 14, Rapporteur*

Andy Gibbs is formerly Head of School of Community Health at Napier University Edinburgh and is now leading on European developments. He has published and presented on topics including micropolitics, parasuicide and domestic abuse. In a variety of roles, he has participated in European University Association projects and events including Quality Culture, Creative Universities, Institutional Evaluation Programme and the Quality Forum.

# Social Programme

**For all delegates and companions**  
**The civic reception and gala dinner include transfers from and to the hotels**  
**The following activities are included in the registration fees of both delegates and companions:**

## Welcome Reception

**28 March, 19.00 - 22.00**

The Convention Welcome Reception will be held in the elegant Foyer of the Aula Magna, Rectorate of the Universidade de Lisboa, followed by a Choral and Instrumental Concert performed by the different University Choirs.

A cocktail will be served before the concert.



## Civic Reception at Tapada da Ajuda

**29 March, 20.00 - 22.30**

Sponsored by the Ministry of Science, Technology and Higher Education

The Civic Reception will be held in the Pavilion of Exhibitions, in Tapada da Ajuda, with an excellent view over the city of Lisbon and surrounded by green places. A natural oasis inside the city with the magnificent pavilion, it is structured with iron and glass promoting the landscape and housed the 3rd agricultural exhibition of Lisbon in 1884. It is similar to the Crystal Palace of London and it was inspired by the Palais du Trocadéro, in Paris, built for the Universal Exhibition in 1878.

The building plan seems like a big bird with open wings flying to the Tagus River. In spite of its age, it is a splendid place for cultural events.



## Gala dinner at Estufa Fria

**30 March, 20.00 - 22.30**

Sponsored by the Lisbon City Council

The Gala dinner will be held in the Nave (inner room) of Estufa Fria (Cold Green House), sometimes used for entertainment and cultural events.

The gardens of exotic and rare species of plant life from all over the world, occupy about one and a half hectares of land nearby Parque Eduardo VII.



# Accompanying Persons' Programme/Optional Tours

For companions

**All the social activities include transfers from and to the hotels**

## THURSDAY 29 MARCH

**12.00 - 13.30**

Lunch (Canteen of the Universidade de Lisboa)

### 14.30 - Visiting Calouste Gulbenkian Museum

The permanent exhibition galleries are distributed in chronological and geographical order to create two independent circuits within the overall tour. The first circuit highlights Oriental and Classical Art on display: Egyptian, Greco-Roman, Mesopotamian, Eastern Islamic, Armenian and Far Eastern Art.

The second covers European Art with sections dedicated to the Art of the Book, Sculpture, Painting and the Decorative Arts, particularly 18th century French art and the work of René Lalique.



In this circuit a wide-ranging number of pieces reflect various European artistic trends from the beginning of the 11th century to the mid-20th century.

The section begins with work in ivory and illuminated manuscript books, followed by a selection of 15th, 16th and 17th century sculptures and paintings.

Renaissance art produced in Flanders, France and Italy is on display in the next room. French 18th century decorative arts have a special place in the museum with outstanding gold and silver objects and furniture, as well as paintings and sculptures. These decorative arts are followed by galleries exhibiting a group of paintings by the Venetian Francesco Guardi, 18th and 19th century English paintings, and finally a superb collection of jewels and glass by René Lalique, displayed in its own room.

# Accompanying Persons' Programme/Optional Tours

## For companions

### FRIDAY 30 MARCH

#### 09.30 - Visiting Lisbon

This walking tour will introduce you to the buildings, monuments and personalities of the city of Lisbon through the ages.

Departing from the Hotel to the downtown quarter of Baixa and along river Tejo until Belém, the visit will have a stop near Tower of Belém, a fortress from XVI century which indicates the departure place of maritime Portuguese explorers [XV century], and another stop near the Monument Padrão dos Descobrimentos.

The visit follows with the Monastery of the Jerónimos, Lisbon's biggest and most admirable religious monument and one of the best examples of architecture from the Gothic/Manuelino period.

Finally, finishing with Castle S. Jorge where it is possible to walk by the castle's great walls and see the dazzling view of Lisbon and the river Tejo's estuary.

#### 13.00 - 14.30

Lunch (Canteen of the Universidade de Lisboa)



# Accompanying Persons' Programme/Optional Tours

## Optional excursions after the convention

Tickets are on sale at the Convention Registration Desk at the Aula Magna, Universidade de Lisboa

### SATURDAY 31 MARCH

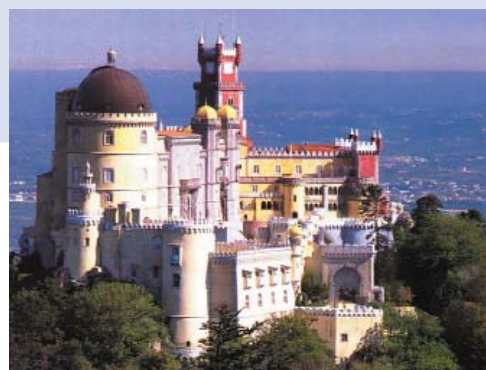
#### 14.30 - Visiting Sintra

(UNESCO World Heritage town since 1995)  
Half a day visit - 29 euros per person

Departing from the Universidade Nova de Lisboa (NOVA) to Sintra, the tour will be composed of a visit to the Royal Palace of Sintra, with several wings in the primitive Gothic Palace style from XIV century and the rooms Mudejares and Gothic-Naturalist with beautiful azulejos (characteristic tiles) from both periods.

The visit continues to the Sintra Mountain, with a lush flora which earned the designation of "Glorious Eden" given by the poet Lord Byron, and on to Cabo da Roca, the most western point of the Europe Continent.

The return to the Hotel will be made through Cascais and Estoril.



### SUNDAY 1 APRIL

#### 08.30

#### Visiting Évora

(UNESCO World Heritage town since 1986)  
All day visit - 57 euros per person

Departing from the Hotel to Évora, Alto Alentejo province's capital, to visit the ruins of Diana's Temple, the Gothic Cathedral and the S. Francisco's Church with the Chapel of Bones.

After lunch, the visit continues through the beautiful white streets of Évora, classified by UNESCO as a museum city, where it is possible to observe colourful leaded and stained-glass windows and portals with a Gothic-Manuelino origin, and the balconies in "moucharabieh" with a Mudéjar influence.

The return to Lisbon and to the hotel will be at the end of the day.



# General Information

## **Badges**

The name badge issued to delegates and companions upon registration serves as an admission pass to all sessions, the exhibition and inclusive social events. Delegates and companions are asked to ensure that they wear their name badges at all times.

## **Currency and Banking**

The Portuguese currency is the Euro.

Bank services are available at the airport, throughout the city and there are several close to the Convention venue as well. Banks are open from 08.30 to 15.00 with no lunchtime closing. The city is very well supplied with ATM cash dispensers, which take most major credit cards.

## **Cloakroom Facilities**

There will be cloakroom and luggage storage facilities available in the Rectorate building and Faculty of Science, Universidade de Lisboa, which will be manned during the registration opening hours.

## **Credit Cards**

American Express, Visa and MasterCard are commonly accepted in hotels, restaurants and stores.

## **Dress Code**

The dress code for the social events is smart casual.

## **Disclaimer**

All best endeavours will be made to present the programme as printed. However, the Convention organisers reserve the right to alter or cancel, without prior notice, any arrangements, timetables, plans or other items relating directly or indirectly to the Convention, for any cause beyond its reasonable control. The convention organisers are not liable for any loss or inconvenience caused as a result of such alteration. In case of cancellation of the Convention all prepaid fees will be refunded in full. However, the Convention organisers are not liable for any loss or inconvenience caused as a result of such cancellation. Delegates are advised to take out their own travel insurance and to extend their policy to cover personal possessions as the meeting does not cover individuals against cancellation of bookings or theft or damage of belongings.

## **Electricity**

The voltage in Portugal is 220V-240V.

## **Emergency**

European Emergency Number: 112

Hospital (close to the Convention venue)  
Hospital de Santa Maria  
Avenida Professor Egas Moniz  
1649-035 Lisboa  
Phone: + 351 217 805 000

## **Internet Room and Wireless connection**

There will be an Internet Room in the Rectorate of the Universidade de Lisboa. Wireless connections will be available in most of the rooms of the Convention venue.

## **Working language**

English will be the working language of the Convention. No simultaneous translation will be available.

## **Lost Property**

Enquiries regarding items lost or found can be made at the Cloakroom situated in the Aula Magna and Faculty of Science, Universidade de Lisboa. To minimise losses, please ensure that your name is written inside your Programme or other documentation.

## **Lunches and Refreshments**

Coffee and lunch during the morning and afternoon breaks will be served according to the Convention Programme.

## **Mobile Telephones**

Delegates are requested to have their mobile telephones switched off while attending Convention sessions.

## **Security**

Any security problems or concerns should be reported to the Convention Registration Desk or to a uniformed member of Convention/university staff.



## Taxi

Taxis can be taken from the official taxi ramp at the Airport arrivals. The taxi meter should show 2 euros (during daytime) and 2,50 euros (during the night).

To obtain taxi vouchers or for more information, you can contact the Tourist Office in the arrivals hall.

For city taxis please phone:

Teletáxis

Phone: + 351 218 111 100

Fax: + 351 218 151 790

Rádio Taxis de Lisboa

Phone: + 351 218 155 061

Fax: + 351 218 151 867

## Transportation

The Lisbon underground is normally the quickest and easiest way of getting around Lisbon.

To get to the Universidade de Lisboa, you can take the yellow line and get off at "Cidade Universitária" station.

To the city centre, you can take the blue or the green line and get off at "Baixa-Chiado" station.

## Useful Websites

EUA	<a href="http://www.eua.be">www.eua.be</a>
EUA Convention Website	<a href="http://www.EUAconvention.org">www.EUAconvention.org</a>
Lisbon Official Tourist website	<a href="http://www.atl-turismolisboa.pt">www.atl-turismolisboa.pt</a>
Tourism of Portugal	<a href="http://www.iturismo.pt">www.iturismo.pt</a>
Portugal airports	<a href="http://www.ana.pt">www.ana.pt</a>
Lisbon Underground	<a href="http://www.metrolisboa.pt">www.metrolisboa.pt</a>

## Weather

Lisbon has a pleasant climate throughout the year. In March/April the weather is mild with temperatures around min. 10° C and max. 17° C.

An up-to-date forecast is available on the website of Portugal's Meteorological Institute at <http://www.meteo.pt/en/previsao/inicial.jsp>

## Local Convention Organisation in Lisbon

- Convention co-ordination

Tomás Patrocínio

Universidade de Lisboa

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Mobile: +351 961 560 850

Fax: +351 217 933 624

Email: [tpatrocinio@reitoria.ul.pt](mailto:tpatrocinio@reitoria.ul.pt)

- Convention secretariat

Madalena de Almeida

Agência Abreu

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Fax: +351 214 156 383

Email: [MAAlmeida.lisboa@abreu.pt](mailto:MAAlmeida.lisboa@abreu.pt)

## EUA Coordination

Réka Sipos

EUA Events Manager

Phone: +32 2 230 55 44

Mobile: +351 961 560 846

Fax: +32 2 230 57 51

Email: [convention@eua.be](mailto:convention@eua.be)

Emilie de Rochelée

EUA Events Organiser

Mobile: +351 961 560 847

## Press Enquiries

- At the Universidade de Lisboa

António Sobral, Press Officer

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+351 217 967 624 (ext.: 19285 / 19206)

Mobile: +351 961 560 851

Fax: + 351 217 933 624

Email: [asobral@reitoria.ul.pt](mailto:asobral@reitoria.ul.pt)

- At EUA

Andrew Miller, Press Officer

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Mobile: +351 961 560 849

Fax: +32 2 230 5751

Email: [andrew.miller@eua.be](mailto:andrew.miller@eua.be)

# Convention Hotels

The hotels Radisson, Marriott, NH Campo Grande, Sana Metropolitan and Villa Rica are situated within walking distance of the Convention venue. The Novotel, Holiday Inn Continental, Açores Lisboa, VIP Zurique and VIP Berna are situated at a 25 minute walking distance or you can use the underground.

## **Radisson Hotel\*\*\*\***

Avenida Marechal Craveiro Lopes, 390  
1749-009 Lisboa  
Tel.: +351 210 045 000  
Fax: +351 210 045 001

Underground Station: Campo Grande  
± 10 minutes walking distance to the Universidade de Lisboa

## **Hotel Marriott\*\*\*\***

Av. dos Combatentes, 45  
1600-042 Lisboa  
Tel.: +351 217 235 403  
Fax: +351 217 264 418

No Underground Station.  
± 20 minutes walking distance to the Universidade de Lisboa

## **NH Campo Grande\*\*\*\***

Campo Grande, 7  
1700-087 Lisboa  
Tel: +351 217 917 600  
Fax: +351 217 957 500

Underground Station: Entrecampos  
± 15 minutes walking distance to the Universidade de Lisboa

## **Novotel\*\*\***

Avenida José Malhoa - Lote 1642  
1099-051 Lisboa  
Tel: +351 213 300 541

Underground Station: Praça de Espanha  
± 30 minutes walking distance to the Universidade de Lisboa. Better to use public transports.

## **Sana Metropolitan\*\*\*\***

Rua Soeiro Pereira Gomes - Parcela 2  
1600-198 Lisboa  
Tel: +351 217 982 500  
Fax: +351 217 950 864

No Underground Station.  
± 10 minutes walking distance to the Universidade de Lisboa

## **Holiday Inn Continental\*\*\*\***

Rua Laura Alves, 9  
1069-169 Lisboa  
Tel: +351 210 046 000  
Fax: +351 217 973 669

Underground Station: Campo Pequeno  
± 25 minutes walking distance to the Universidade de Lisboa

## **Hotel Villa Rica\*\*\*\***

Avenida 5 de Outubro, 295  
1600-035 Lisboa  
Tel: +351 210 043 000  
Fax: +351 210 043 499

Underground Station: Entrecampos  
± 15 minutes walking distance to the Universidade de Lisboa

## **Hotel Açores Lisboa\*\*\*\***

Avenida Columbano Bordalo Pinheiro, 3  
1070-060 Lisboa  
Tel: +351 21 722 29 20  
Fax: +351 21 722 29 29

Underground Station: Praça de Espanha  
± 30 minutes walking distance to the Universidade de Lisboa. Better to use public transports.

## **Hotel VIP Zurique\*\*\***

Rua Ivone Silva, 18  
1050-124 Lisboa  
Tel: +351 217 814 000  
Fax: +351 217 814 101

Underground Station: Entrecampos  
± 25 minutes walking distance to the Universidade de Lisboa

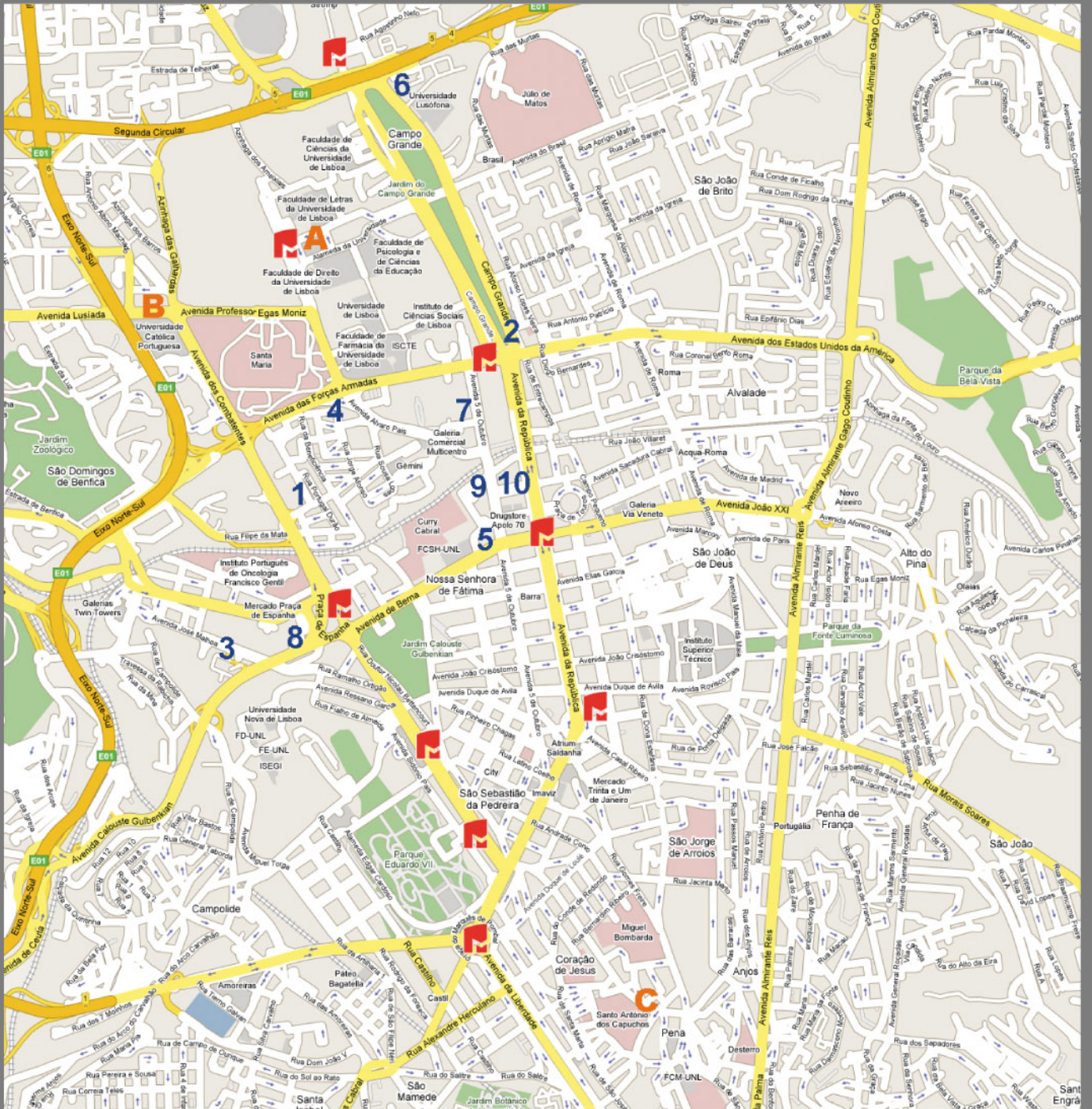
## **Hotel VIP Berna\*\*\***

Avenida António Serpa, 13  
1069-199 Lisboa  
Tel: +351 217 814 300  
Fax: +351 217 936 278

Underground Station: Campo Pequeno  
± 25 minutes walking distance to the Universidade de Lisboa



# Map of the centre of Lisbon



## Hotels

- 1 – Marriott Lisboa
- 2 – NH Campo Grande
- 3 – Novotel
- 4 – Sana Metropolitan
- 5 – Holiday Inn Continental
- 6 – Radisson
- 7 – Villa Rica
- 8 – Açores Lisboa
- 9 – Víp Zurique
- 10 – Víp Berna

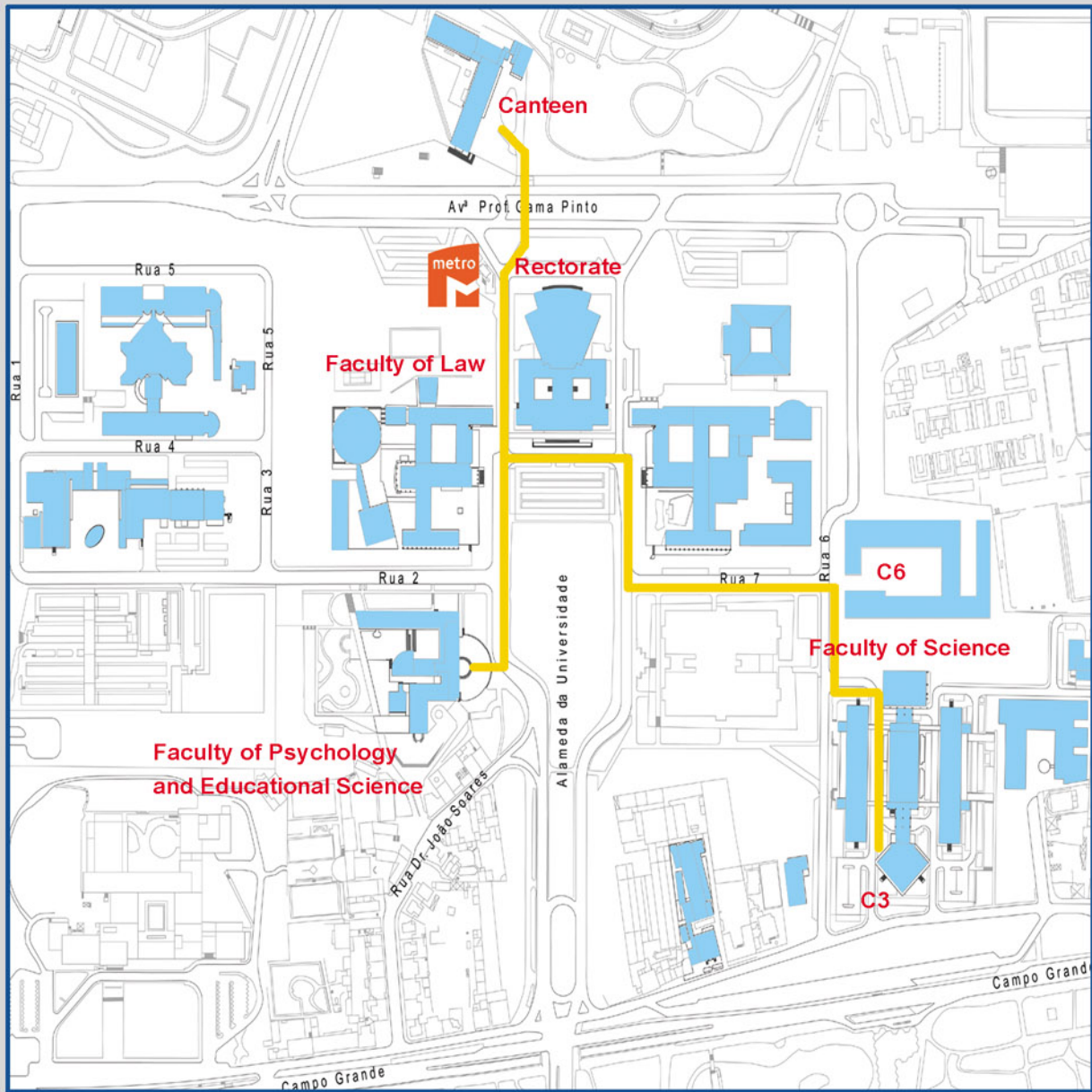
## Universities

- A** - Universidade de Lisboa
- B** - Universidade Católica
- C** - Universidade Técnica





# University of Lisbon - Map of the Campus



## Supported by:

MCTES MINISTÉRIO DA CIÊNCIA, TECNOLOGIA E ENSINO SUPERIOR

